

Item Number: 7c\_Report Meeting Date: May 24, 2016

# Commission Staff Briefing Capital Improvement Projects

First Quarter Report 2016



# Port of Seattle Capital Improvement Project Report First Quarter 2016

#### Introduction

The Port of Seattle is a municipal corporation chartered by the State of Washington with the mission to be an economic engine for the Puget Sound region and the State. A primary activity of the Port is to create capital assets that allow the efficient flow of goods and people into and out of the area. The intent of this report is to provide the public with high level information on the status of the Port's capital projects.

#### **Background**

During 2016, the Port plans to invest \$408,400,000 to expand and upgrade the infrastructure that supports marine and aviation commerce. Funding for the Port comes mainly from the users of the facilities, including shipping companies, airlines, rental car companies, concessionaires and public parking. About 2 percent of the Port's capital budget comes from a tax levy on property in King County. The Tax Levy funds are used selectively for investments in transportation facilities, real estate capital projects and environmental and noise mitigation projects.

The Port is dedicated to sound stewardship of the resources its customers and the public entrust to it. This means accomplishing its mission efficiently, effectively and economically, and making its actions transparent to its business partners and the general public.

#### **About the Report**

The report will provide general information on the project description, status, significant developments, schedule, budget, change orders, risks, budget transfers, and cost growth of construction if it exceeds 10% of contract. The report may include graphics that report project costs compared to authorization, construction costs (including change orders (CO)) compared to the construction contract, location maps, and photographs. The Port implements a number of different types of projects and not all information may be relevant to a specific project; as such, the reports may vary in detail and content. Project types may range from construction, to noise mitigation, to technology.

The project description includes the project title, project number (Capital Improvement Project (CIP)), project phase, and estimated completion date (substantial completion). This section also includes "Project Status" illustrating at a glance if the project is on schedule, and within budget, and the date Construction authorization received.

- **Significant Developments** covers items such as accomplishments, significant events or milestones, contract advertisements and awards, upcoming activities, and environmental issues.
- **Schedule** includes information on the project schedule, the total schedule variance and variance since the last report, contract extensions, and information on critical dates.
- Budget addresses the total project budget and includes information on the overall budget status, recent Commission authorizations, forecasted overruns or savings, and scope changes.
- Change Orders provides information on current quarter's COs and total project COs including justification for CO's for the reporting period and information on any CO over \$200,000 or 10% of the contract value.
- Cost Growth of Construction provides a brief description of any project with CO exceeding 10 percent.
- Risks describe any significant risk of delay, any significant risk to cost, or any significant CO.
- Budget Transfers reports any transfers between authorized projects during the reporting period.

Additional information may include graphics indicating budget, construction costs, location, and photographs. These reports intend to meet the reporting requirements of Port of Seattle General Delegation of Authority and the Commission motion on January 8, 2008' regarding "Reports on Major Capital Projects."

#### **Additional Information**

For additional information, please visit the Contact Us page on the Port of Seattle web site to ask a question, make a comment or request a copy of the State Audit Reports Response and Action Plan.

		Overall Sta	Project	Varia	nce
CIP Number	Project Title	Page		hedule	Budget
C101107	160th GT Lot	6	<b>)</b>		
C102032	Sanitary Sewer Pump Station Upgrade	7	<b>)</b>	×	
	Hennelly Service Tunnel Renewal Rep		_		
C102573	Airfield Pavement Replacement	9			
C800019	Gate Utilities Improvement	10			
C800061	Main Terminal South Low Voltage	11			
C800107	C4 UPS System Improvements	12	<b>)</b>	×	
C800218	Security Exit Lane Breach Control Phase I	13			
C800238	Central Plant Pre-Conditioned Air	14			
C800247	Cargo 2 West Hardstand	15	<b>)</b>	×	
C800251	Vertical Conveyance Modernization	16			
C800253	Parking System Replacement	17	<b>)</b>	×	
C800254	Aircraft RON Parking Post Office Site	18	<b>)</b>	×	
C800274	8th Floor Weather Proofing	19			
C800324	Long-Term Cell Phone Lot	20	<b>)</b>	×	
C800335	EGSE Electrical Charging Stations	21	<b>)</b>	. 🗵	
C800390	Cargo 6 Enhancements	22	<b>)</b>	. 🗵	
C800406	RW 16C/34C Reconstruction	23-24			
C800451	Doug Fox Site Improvement	25	<b>)</b>	. 🗵	
C800464	Fiber Infrastructure to Gate Backstands	26	<b>)</b>	✓	
C800479	Fire Station Electrical Upgrades	27	<b>)</b>	X	
C800483	Airfield Pavement Program	28			
C800495	Facility Monitoring System Renewal	29	<b>)</b>	X	
C800497	Airport Wide Mechanical Controls System	30			
C800538	Utility ER Backup Standby	31			
C800544	NorthSTAR Program	32			
C800545	NorthSTAR Main Terminal Improvements	33			
C800549	SSAT Interior Renovations	34	<b>)</b>	. ×	X
	Grease Interceptor Augmentation				
C800556	NorthSTAR North Satellite Lobbies	36	<b>)</b>		X
C800581	Parking Garage Lights	37			
C800583	International Arrivals Facility	38			

		Overall Pro Status	ject Variaı	nce
CIP Number	Project Title	Page	Schedule	Budget
C800585	Wi-Fi Enhancement for Ramp and Terminal	39	X	
C800612	Checked Baggage Recapitalization/Optimzation	on.40		
C800629	S1 Ramp	41		
C800637	2014-15 Roof Replacement	42 <mark>O</mark>	X	
C800638	Dining and Retail Infrastructure Modernization	43	√	√
C800642	CCTV Camera Data Improvements	44 <mark>O</mark>	√	
C800648	Emergency Phones Rev	45 <mark>O</mark>	X	
C800653	Passenger Loading Bridge Renew	46 <mark>O</mark>	X	
C800657	Domestic Water Piping	47	X	
C800658	Mech Energy Conservation	48		
C800688	Construction Logistics Expansion	49		
C800692	2016 Fuel System Modifications	50	X	
C800695	C3 Holdroom Expansion	51		
C800699	Electric Utility SCADA Utility	52		
C800702	2015-2016 C Concourse Roof Repl	53		
C800708	S. Utility Tunnel Steam Pipe Upgrade	54		
C800716	Central Terminal Stairs	55		
C800717	N. Terminal Utilities Upgrade	56		
C800722	CTE HVAC	57		
C800724	Concourse C New Power Center	58		
C800770	AD Concourse B Roof Replacement	59		
C800771	D6 Gate Modifications	60		
C800781	SSAT Narrow Body Configuration	61		
C800824	Zone 5 Window Ticket Counter	62		
C800825	Interim Baggage System Program	63		√
U00234-U00237.	Tenant US Air Ticketing ATO Zone 3	64		
U00239	NERA Program	65		

# **Other Aviation**

			Project Vari	iance
CIP Number	Project Title	Page	Schedule	Budget
C200007	Highline School Noise Insulation	66	<b>○</b> ⊠	
C200048	Home Insulation Retrofit	67		
C200093	Single Family Home Sound Insulation	68		
C800154	Tenant Reimbursement	69		

# Maritime

		Overall Pro Status	ject Varia	nce	
CIP Number	Project Title	Page	Schedule	Budget	
C102858 et al	Street Vacations T-5/18/105	70	X		
C800137	FT C15 HVAC Improvements	71	X		
C800160	T-91 Lighting Upgrade	72 <mark>O</mark>	X		
C800356	Shilshole Tenant Service Buildings	73	✓		
C800439	T-91 Substation Upgrades	74	✓		
C800546	Argo Yard Truck Roadway	75			
C800678	HIM E Dock Rehab	76			
E102007	East Marginal Way Grade Separation	77			
E104324	Viaduct Construction Coordination	78 <mark>O</mark>	X		
E104838	FT Net Shed Code Compliance	79	X		
E104840	T-5, T-18 and T-91 E. Maintenance Dredging.	80	X		
U00033	T-18 Maintenance Dredging	81			

# **Economic Development**

	CVCIOPITICITE				
		Overall Project Variance Status			
CIP Number	Project Title	Page	Schedule	Budget	
C800196	T-102 Roof and HVAC	82			
C800691	P69 Carpet Replacement	83	×		
C800698	P69 Beam Rehab	84			

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# Corporate

		Overall I Stat		nce	
CIP Number	Project Title	Page	Schedule	Budget	
C800162	ID Badge Replacement	85C	)X		
C800519	Contractor Data System Upgrade	86C	)X		
C800521	Construction Document Management	87C	)X		
C800709	Terminal Wide Voice Paging System	88			
C800728	Parking System Replacement	89 <b>©</b>			
C800746	Maximo Upgrade	90 <b>©</b>			
C800748	Remote Data Ctr Business Continuity	91			
C800763	Performance Management	92 <b>©</b>			
C800788	Ops Lane Core Switch Upgrade	93			
C800800	SEA Smartphone App	94			
C800827	STIA Communication Infrastructure	95 <b>©</b>			

# **Key Project Status**

- Project within or ahead of target budget and schedule
- O Either target schedule or budget are off
- Both target schedule & budget are off

# **Negative Variance Status**

- ✓ New Variance
- □ Previously Reported

# Schedule Completion on the Project Reports refers to:

Beneficial Occupancy or Last Asset In-Use date





# So. 160<sup>th</sup> GT Lot Expansion

Project: C101107 Budget: \$3,559,000

Phase: Design Start: 2/1/2013

Schedule Completion: 5/30/2016

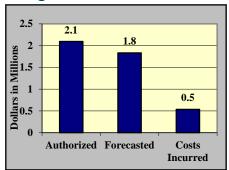
Improve lot drainage, underground existing overhead utility lines, fencing

and landscaping.

# **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 9/22/2015 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **Significant Developments**

An SBE Contractor was awarded the construction contract. Their submittals were reviewed and approved. Notice to proceed was issued to start construction. The Contractor plans to mobilize in the second quarter.

#### **Schedule**

Major scope revision at 100% design has led to a delay in the project schedule.

# **Budget**

The project forecast is within the approved budget and authorization. Project savings of \$300,000 was realized in the 1<sup>st</sup> quarter of 2016.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### Risks

The project may be subject to weather delays and a possible move of TNC operations into the work zone.

# **Budget Transfers**

Amount	From	То
\$0		





# **Sanitary Sewer Pump Station Upgrade**

**Project:** C102032 Upgrade the aging control systems of 22

**Budget:** \$983,000 sanitary sewer lift stations.

Phase: Construction Start: 3/1/2013

Schedule Completion: 6/30/2016

# Project Status:

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

All control panels have been installed. Minor punch list items remain. This will be the final report.

#### **Schedule**

The project is behind schedule due to changes to the control panels and installation challenges. We are carefully proceeding forward in a manner that minimizes risk during and after system switchover.

#### **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

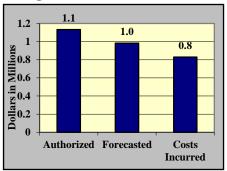
#### Risks

None identified at this time.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

# Service Tunnel Renewal/Replace

Project: C102112 Budget: \$27,586,000 Phase: Design Start: 11/4/2012

Schedule Completion: 10/31/2018

Project will seismically retrofit and structurally strengthen the airport Service Tunnel that resides between the Main Terminal and Airport

Garage.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 8/5/2014 (Commission Design Auth.)

# **Significant Developments**

Design and analysis models are complete and functioning. During a meeting held with Aviation senior staff, a preferred design alternative was selected from three possibilities for the central portions of the tunnel. The preferred alternative will have minimal operational impacts to the Departure and Arrivals Drives during construction. The project will now move into the design.

#### **Schedule**

Project is on schedule.

#### **Budget**

The project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

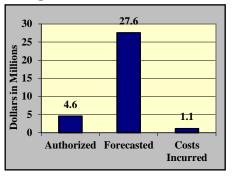
#### Risks

Certain SAMP outcomes may impact this project. This project involves coordinating with several other projects, and Aviation Operations and Maintenance to minimize the risk of conflicts.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **Airfield Pavement Replacement**

Project: C102573 Budget: \$22,117,213 Phase: Construction

Start: 5/2/2010

Schedule Completion: 9/30/2016

This is a multi-year program to replace distressed pavement and joint

seal on the airfield.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 4/1/2014 (Commission Construction Auth.)

#### **Significant Developments**

Remaining panels to be replaced will utilize quick setting concrete. Three additional damaged panels have been identified over the winter and will be included in this work by change order.

#### **Schedule**

2015 Panel Replacement work was delayed to avoid interference with the 16C Reconstruction work. Work has been delayed for the winter season and is scheduled now to resume in June 2016.

#### **Budget**

The project forecast is within the approved budget. \$400,000 in savings was returned back to the Overall Program in the 1<sup>st</sup> quarter of 2016.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	13
Amount of Cos	\$0	\$100,024

Justification for COs: None this quarter.

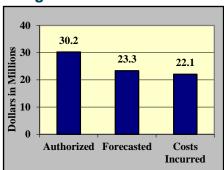
#### Risks

Phasing coordination with airline/operation gate impacts.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**

# **Gate Utility improvements**

Project: C800019 Budget: \$16,734,282

Phase: Design Start: 6/28/2007

Schedule Completion: 10/16/2017

Upgrade the Concourse B loading bridges to the standard 400Hz power. This will reduce aircraft emissions and noise; improve energy efficiency and

save money for the airlines.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Concourse B 400Hz project advertised for construction

#### **Schedule**

On schedule

#### **Budget**

The project is within the existing approved budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	45
Amount of COs	\$0	\$287,390

Justification for COs: None this quarter

#### Risks

Bidding environment for previously sole sourced equipment could negatively impact costs in construction and increase risks associated with unknown/untested equipment.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**







# **Main Terminal Low Voltage**

Project: C800061 Budget: 20,730,000 Phase: Design Start: 6/28/2007 Renewal and replacement of low voltage (600 volts and below) electrical distribution equipment in the Main

Terminal.

Schedule Completion: 7/31/2019

# **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Due to project deferral and the possibility of changes in site conditions and building codes, the design phase changed from 100% to 0% complete. Commission re-approved the project in Q3 2014. Design team began 30% design effort with expected completion in Q4 2016.

#### **Schedule**

The scope of work, schedule and design budget finalized. The 100% design documents scheduled for completion by the end of Q4 2017.

#### **Budget**

The forecast is within the approved budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

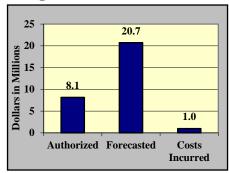
#### Risks

This area is a 24/7/365 operation. Sequencing of this work is critical and electrical power has to be maintained without interruptions. Significant work growth is possible due to lack of project definition.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

#### Photo



# **C4 UPS System Improvement**

Project: C800107 Budget: \$4,555,238 Phase: Design Start: 4/14/2015

Schedule Completion: 5/15/2017

Replace existing Uninterruptible Power Supply (UPS) System, including batteries, with a new system located in the Airport Combined Communications

and Command Center (C4).

# **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 4/14/2015 (Commission Construction Auth.)

#### **Significant Developments**

Sixty percent design submittal issued. Comments received. Moving into the 90% phase. No net change in construction budget.

#### **Schedule**

Project reactivated. Preliminary schedule shows Substantial Completion as May 2017.

#### **Budget**

New estimate has been developed based on new design concept.

#### **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

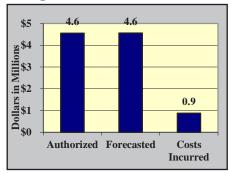
#### **Risks**

The C4 center is a 24/7/365 operation. Detailed construction sequencing of work in design documents. This is critical since electrical power has to be maintained without interruptions. Risk mitiagated in design. Cut-overs limited to short low traffic time frames.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

#### **Photo**



# Security Exit Lane Breach Control Exit B – Phase II

Project: C800218 Budget: \$1,558,300 Phase: Construction Procure and extend new automated, exit-land breach control, equipment at

the Concourse B exit.

Start: 3/1/2012

Schedule Completion: 11/30/2015

# **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Significant Developments**

The security exit lanes opened on schedule. Opening of the side bypass lane for emergency responders has been delayed due to the long lead time for light fixtures and installation of additional security equipment.

#### **Schedule**

The security exit lane doors opened on schedule. The opening of the side bypass lane for emergency responders is scheduled to open in May 2016.

#### **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: N/A

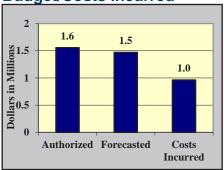
#### **Risks**

No major risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

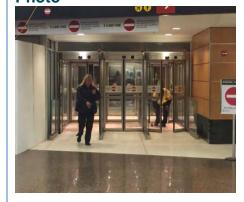
#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

#### **Photo**







#### **Central Plan Pre-Conditioned Air**

Project: C800238 Budget: \$55,140,463 **Phase: Construction** Start: 6/15/2009

Schedule Completion: 3/31/2017

Provide a centralized pre-conditioned air (PC-Air) plant (PCAP), associated heating and cooling piping systems, and jet bridge terminal air handling units to serve airplanes with heating

and cooling while at the gates.

#### **Significant Developments**

The major-works Contractor's construction is complete. PC-Air is operating at 72 gates. Work on the four remaining gates is complete. Design to replace the chilled water insulation, anchor and guides on Concourse A, and the anchors and guides on Concourse B, C and South Satellite is complete. This work is being combined with the South Satellite Steam Upgrade into one major works contract. Ready-to-bid documents will be ready in May.

#### **Schedule**

One hundred percent documents for PC Air Chilled Water Piping regrade are complete. Major works contract for this work will be advertised Q2 2016. Work is expected to complete by Q1 2017.

# **Budget**

The major works contract is complete. Work for completing the remaining four gates and anchors and guides is within the budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	230
Amount of Cos	\$0	\$9,886,034

Justification for COs: None this quarter

#### Risks

None at this time

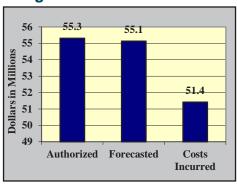
# **Budget Transfers**

Amount	From	То
\$0		

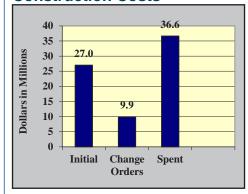
#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 2/25/2014 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**







# Cargo 2 West Cargo Hardstand

Project: C800247 Budget: \$7,890,000 Phase: Construction Start: 9/5/2012 Enlarge the western cargo hardstand in the Cargo 2 area. Includes buyout of two cargo buildings and tenant relocations; relocation of FAA antenna, security gate, and guard shack; and installation of 400Hz

in-ground power.

# **Significant Developments**

Schedule Completion: 10/31/2015

Due to the width of Gate E190 and the lengthy opening/closing times, the new operating system is being upgraded with a magnetic induction mechanism and is being installed separate from the contract. Modifications to the 400 Hz electrical vaults have been evaluated to address potential fall hazards – Retrofit/replacement options were explored and pop-up power systems will be installed. There are two 400 Hz vaults located at Cargo 2 and at least one concrete panel will be replaced at each location for the retrofit. A new project is being opened for completion of this work and will be performed under a separate contract.

#### **Schedule**

Anticipate new gate operating system to be installed Q2 2016 and new 400 Hz electrical vaults and pop-up power systems Q2 2017.

# Budget

The project forecast is within the approved budget and authorization. Project savings of \$400,000 returned back to the project in the 1<sup>st</sup> quarter of 2016.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	7
Amount of Cos	\$0	\$41,909

Justification for COs: None this quarter.

#### **Risks**

Long lead item of 400 Hz pop-up power system may impact the schedule. Successful and on-time selection of 400 Hz pop-up power system from RFP process impacts the overall project schedule.

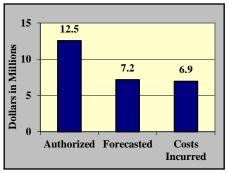
# **Budget Transfers**

Amount	From	То
\$0		

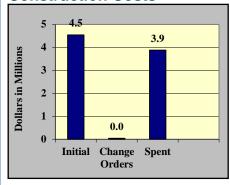
#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 10/8/2013 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**



# **Vertical Conveyance Modernization Program - Aeronautical**

Project: C800251 Budget: \$24,556,408 Phase: Construction Start: 10/25/2011 Schedule Completion: 10/30/2016 Perform modernization on 9 existing elevators and 4 escalators: SSAF, MT-2, MT-3, MT-4, MT-5, MT-6, MT-7, SSB, SSC. Install new elevators SSM and SSN. Install cooling packages on 12 existing hydraulic elevators throughout

Main Terminal.

# **Significant Developments**

Construction continued with the contractor working on the first six elevators. Sky-bridge 6 has been closed to facilitate replacement of the 600 series escalators.

#### **Schedule**

Construction is underway. Partial substantial completion of portions of the first phase of construction occurred in Q4 2015.

#### **Budget**

The project forecast is within the approved budget and construction is underway. Project has returned budget upon deferral of second phase of work.

# **Change Order**

	Current Quarter	Project Total
Number of COs	16	48
Amount of Cos	\$61,553	\$192,861

Justification for COs: differing site conditions, sequencing of work, and administrative changes.

#### **Risks**

Contractor is projecting missing delivery milestones and will fail to complete work on time in 2016.

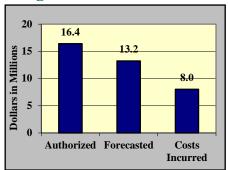
# **Budget Transfers**

Amount	From	То
\$0		

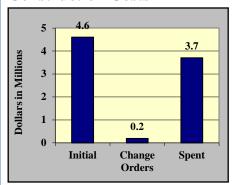
#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 11/11/2013 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**







# **Parking System Replacement**

Project: C800253 Budget: \$5,427,364 Phase: Closeout Start: 4/6/2010

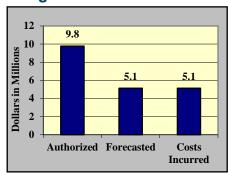
Schedule Completion: 5/31/2014

Replace the previous Parking Revenue Control System, which manages parking access and revenue collection in the Airport's Main Parking Garage.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 3/8/2011 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

None this quarter

#### **Photo**



# **Significant Developments**

Scheidt & Bachmann (S&B) system is operational and exhibits accuracy and availability rates above 99.99%. A letter, reviewed by the Legal and ICT departments, informing the contractor of the Port's intention to close out their contract was mailed. The Port letter noted the contractor's inability to deliver a key certification, and our intent to withhold payment for this task.

#### **Schedule**

The system is complete and in use. However, a critical Payment Card Industry (PCI) certification issue remains outstanding.

### **Budget**

The project remains within its' approved budget. Savings of \$298,799.70 has been returned to the Overall Program's budget in the 1<sup>st</sup> quarter of 2016.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	9
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### Risks

Scheidt and Bachmann could respond adversely to the Port's letter.

# **Budget Transfers**

Amount	From	То
\$0		





# **Aircraft RON Parking USPS Site**

Project: C800254 Budget: \$41,456,350 **Phase: Construction** 

Start: 8/26/2008 Schedule Completion: 9/30/2015 Prepare the site for the construction of hardstands for use as Remain

Overnight (RON) parking of aircraft at the Cargo 5 area...including new

Security Guard Shelter at Gate E125.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 10/8/2013 (Commission Construction Auth.)

# **Significant Developments**

E125 Security Guard Shelter – Gate E125 operating system is being upgraded with a magnetic induction mechanism for greater open/close speed. Additional safety measures have been completed for the Variable Message Sign maintenance.

#### **Schedule**

Hardstand was completed and operational on schedule. E125 Security Guard Shelter will be open as soon as TSA acceptance testing is completed. Gate operating system at E125 completion Q2, 2016 (not required for shelter occupation and operation).

#### **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	5	19
Amount of Cos	(\$118,003.51)	\$132,930.56

Justification for COs: 1) Modify 60Hz Receptacle; 2) Cargo 5 Electric Cables and Duct bank changes; 3) Raised structures additional height due to grade revision at Cargo 5; 4) Force account Bid item changes; 5) Contractor Extended Overhead.

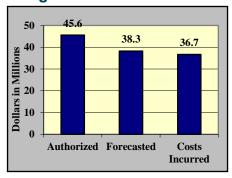
#### Risks

A significant amount of contaminated soil at Cargo 5 was managed through construction contingency. Two POs are still outstanding and negotiations are on-going regarding two claims filed by the contractor.

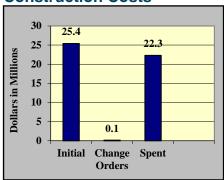
# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**



# 8<sup>th</sup> Floor Weatherproofing

Project: C800274 Budget: \$9,324,000 Phase: Closeout Start: 3/23/2010

Schedule Completion: 10/31/2013

Removal and replacement of the floor covering system on the eighth floor of the STIA parking garage and of the expansion joints and flashing. **Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: 6/14/2011 (Commission Construction Auth.)

### **Significant Developments**

The project is in close out. Port is waiting on final documentation from contractor to complete release of retainage. This will be the final report.

#### **Schedule**

Project is complete.

#### **Budget**

The project forecast is within the approved budget and authorization. Project saving of \$203,969.39 was returned during the 1<sup>st</sup> quarter of 2016.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	34
Amount of Cos	\$0	\$184,555

Justification for COs: None this quarter.

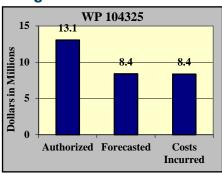
#### **Risks**

None.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



### **Construction Costs**







# **Long-Term Cell Phone Lot**

Schedule Completion: 12/31/2018

Project: C800324 **Budget: \$3,300,000 Phase: Construction** Start: 12/31/2012

Construct a new cell phone waiting lot to replace the existing lot that is being displaced, including permanent access control on South 170<sup>th</sup> Street.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 4/14/2015 (Commission Construction Auth.)

# **Significant Developments**

Coordinated with the City of SeaTac and determined that a traffic signal, and associated roadway improvements, is the likely permanent access solution. Given the uncertainty of future development associated with the Sustainable Airport Master Plan, continue to evaluate options in order to minimize the overall investment.

#### Schedule

Recommendation on the permanent access solution delayed to Q3 2016, given delays in the Sustainable Airport Master Plan work.

### **Budget**

The current authorized budget for the Cell Phone Lot is \$3,300,000. The total budget forecast is \$5,200,000, which includes the permanent access solution.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	6
Amount of Cos	\$0	\$204,664

Justification for COs: None this quarter.

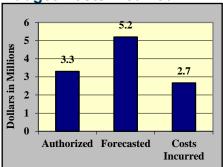
#### Risks

Displacement of completed improvements by future development in 5-10 years. Until completion of the permanent access solution, congestion and complaints during summer/holiday months continue. Completion of the permanent access solution improvements to satisfy State Environmental Protection Agency and roadway standard requirements.

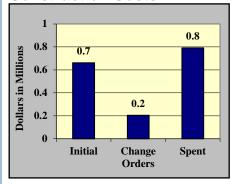
# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**







# **Electrical Ground Support Equipment (EGSE) Electrical Charge Stations**

Project: C800335 Budget: \$30,700,000 Phase: Design Start: 10/26/2010 Airport-wide electrical charging system for electrical ground support equipment at the Concourses and the North and

South Satellites.

Schedule Completion: 12/29/2017

# **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 12/21/2012 (Commission Construction Auth.)

## **Significant Developments**

#### **EGSE Phase 2 Project – Concourse A, Concourse B and South Satellite**:

- Completed GSE charger materials take-off for Concourse A, B and South Satellite and submitted purchased requisition to CPO to purchase chargers for Concourse A. Chargers for Concourse A to ship in May 2016.
- Design re-mobilization is underway for Concourse A, B and South Satellite.
   AE completed site walk and will be submitting scope of work and level of
   effort to complete 100% final bid documents.

#### **Schedule**

Phase 1- Completed this phase of the Charger Program on December 21, 2015. Phase 2- Construction scheduled for late 2017.

#### Budget

Project forecast is within the approved budget. Request authorization for construction funds and authority to advertise for construction when the design and bid documents are complete for EGSE Charger Phase 2 Project. Phase 1 completed for \$14,200,000.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: None this quarter

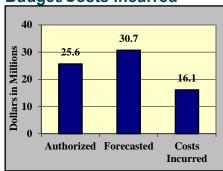
# Risks

Coordinate with other airfield projects and Airline Gate Realignment program. Budget and schedule may affect project implementation and completion of the EGSE Phase 2 Project.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



# **Construction Costs – Phase 2 Only**

Not Applicable

#### Photo







# Cargo 6 Enhancements

**Project: C800390 Budget: \$6,428,000 Phase: Construction** Start: 9/25/2012

Enlarge the Cargo 6 off-gate hardstand to allow simultaneous nose-loading of wide-body freight aircraft as well as provide fuel hydrant and ground power

capabilities.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 10/8/2013 (Commission Construction Auth.)

#### **Significant Developments**

Schedule Completion: 7/31/2015

Modifications to the 400Hz electrical in ground vaults for fall protection have been evaluated. Retrofit/replacement options are being explored and pop-up power systems will be installed. There are three 400 Hz vaults located at Cargo 6 and at least one concrete panel will be replaced at each location for the retrofit. A new project is being opened for completion of this work and will be performed under a separate contract.

#### **Schedule**

Hardstand is complete and operational. New 400 Hz electrical vaults and popup power systems are anticipated to be installed Q2, 2017.

#### **Budget**

The project forecast is within the approved budget and authorization. Project savings of \$500,000 returned back to the project in the 1<sup>st</sup> quarter of 2016.

# **Change Order**

	Current Quarter	Project Total
Number of COs	2	8
Amount of Cos	\$53,539.83	\$529,767.71

Justification for COs: 1) Restore Swissport Parking Lot; 2) Cargo 6 Electrical Ductbank change.

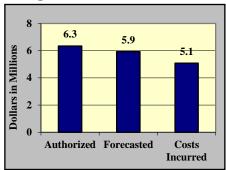
#### Risks

Long lead item of 400 Hz pop-up power system may impact the schedule. Successful and on-time selection of 400 Hz pop-up power system from RFP process impacts the overall project schedule.

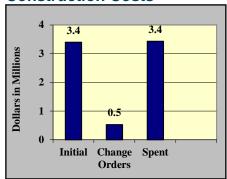
# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**





# Capital Improvement Project

FIRST QUARTER REPORT, 2016

# **RW16C/34C Design and Reconstruction**

Project: C800406 Budget: \$101,395,000 Phase: Construction Start: 5/4/2010

**Start: 5/4/2010 Schedule Completion: 10/31/2016** 

Produce final design and reconstruct the existing RW 16C/34C in its existing location, replace TW C and N,

reconfigure TWs H and J, install FOD detection equip, and LED lighting system.

Reconstruct blast pads of RW16L/34R.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 12/2/2014 *(Commission Construction Auth.)* 

# **Significant Developments**

Runway 16C/34C and associated taxiways reopened on December 18<sup>th</sup>. Runway 16L/34R closed at 0001 Friday, April 1st for a maximum of 45 days. Design at 100% for the SR 518 Interchange Restoration, which was used as a haul route for airfield projects.

#### **Schedule**

2015 work was completed behind schedule. 2016 work is ahead of schedule. Runway 16L/34R closed on April 1<sup>st</sup> and is scheduled to reopen by May 15<sup>th</sup>. Runway 16C/34C will close in June to finish punch list items and perform warranty work. SR 518 Interchange Restoration construction is planned to occur in Q3 to Q4 2016.

# **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	16	27
Amount of Cos	\$703,323.12	\$1,949,528.03

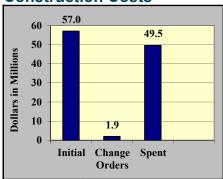
#### Justification for Co's below:

1) PCCP – ACP Joint replacement; 2) Revisions to 16C ALSF Threshold Bar; 3) Weather Impact – Acceleration; 4) Modify the Airfield Lighting; 5) FAA Handholes and Ductbanks; 6) Weather Impact – Acceleration; 7) Additional Panel Replacement (Taxiway F); 8) Infield Drainage Improvements; 9) Temporary Bypass for C Line; 10) Alternate PCCP section; 11) Raise 34C MALSR Lights; 12) Light Can PCCP Joint Conflict; 13) New Pulsing Runway Guard Light Modules; 14) Temporary Emergency Generator for ASDE-X; 15) C2 Stop Bar Equipment Plan Discretionary Revisions; 16) Ping Testing for FOD sensors.

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**



# Risks

Inclement weather could impact the schedule for the remaining work.

# **Budget Transfers**

Amount	From	То
\$0		

# **Doug Fox Lot Service Upgrades**

Project: C800451
Budget: \$6,909,000
Phase: Construction
Start: 2/29/2012
Schedule Completion: 3/31/2015

Construct a new drainage system, asphalt resurfacing, improved lot lighting, new building, and road signage to improve lot appearance, function, and revenue generation.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 1/6/2015 (Commission Construction Auth.)

#### **Significant Developments**

The Port has received protests (claims) from the contractor totaling \$303,491 and has hired outside legal services to support the on-going dispute resolution process.

#### Schedule

The overall project was delayed with project beneficial occupancy occurring on February 27, 2015. Closeout is delayed by the Contractor's claim.

#### **Budget**

Project forecast, including the resolution of the claims, is within the revised budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	1	43
Amount of Cos	\$0	\$51,467

Justification for COs: Revision to general conditions in support of dispute resolution process.

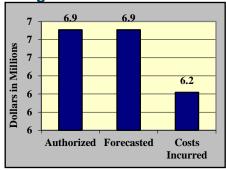
#### Risks

Project is complete – no additional risks identified.

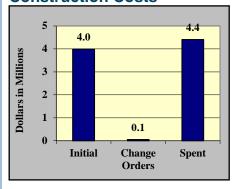
# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**



#### **Fiber Infrastructure to Gate Backstands**

Project: C800464 Budget: \$3,195,000 Phase: Construction Start: 7/9/2013

Schedule Completion: 9/30/2016

Extend airport-provided communications infrastructure to additional gates, gate information displays to all gates and Wi-Fi antennas throughout Concourses A and B.

Provide redundant fiber backbone between Concourse A communication

rooms and MDR-2.

# **Significant Developments**

Project work complete except for the installation of the gate information display brackets and the wireless access points.

#### **Schedule**

Construction has taken longer than anticipated, in part due to project complexities as well as unforeseen field conditions.

# Budget

On budget

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	5	5
Amount of COs	\$29,000	\$29,000

Justification for COs: discretionary, unforeseen field conditions

#### **Risks**

The project has fallen behind schedule.

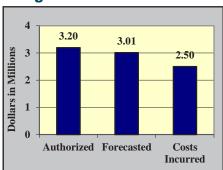
# **Budget Transfers**

Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 5/26/2015 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

# Feeder 101 Taps Replacement/Fire Station **Electric Upgrades**

**Project: C800479 Budget: \$4,775,000 Phase: Construction** Start: 4/1/2013

Schedule Completion: 10/31/2016

Replace: 1) existing 208V transformer, 12.47 KV feeder, add a 500 KVA generator and a 1000KVA transformer; 2) electrical feeds to 13 locations along Air Cargo Road; and 3) electrical

transformer and associated switchgear for

Air Cargo #4.

#### **Significant Developments**

All work on the major construction contract is complete. The record drawings are complete.

#### Schedule

The project is complete with the exception of replacing breakers in the existing switchboard. The breakers will be replaced by Q2 2016.

#### **Budget**

The project is on budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	8	40
Amount of Cos	-\$6,554	\$152,060

Justification for COs: Reconciled several items for reduction in price. Added punchlist items and Neutral Conductors at Fire Station.

#### **Risks**

The replacement ATS is delayed.

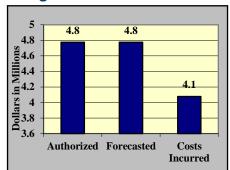
#### **Budget Transfers**

Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 7/1/2014 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**



# **Airfield Pavement Program**

Project: C800483 Budget: \$32,500,000 Phase: Design

**Start: 5/5/2011** 

Schedule Completion: 6/30/2021

This is a multi-year program to replace distressed pavement and joint seal on the airfield starting in

2016 through 2020.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 2/24/2015 (Commission Design Auth.)

#### **Significant Developments**

2016 Airfield Replacement Project has been delayed to 2017. The scope of this work has been significantly reduced. It is at 60% design and is being combined with NSTAR Taxiway A SMGCS project into a single contract. There is potential impact on 16L, with it needing to be utilized as taxiway during construction.

#### Schedule

Projects will occur annually through 2020. Current work has been delayed until 2017, anticipated completion November 2017.

#### **Budget**

Within budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: None at this time

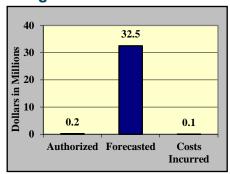
#### Risks

Coordination of Runway 16L closure is necessary to complete the Taxiway work – significant impact to airline operations with runway closure.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **Facility Monitoring System Renewal**

Project: C800495 Budget: \$2,096,500 Phase: Construction Start: 10/23/2011

**Start: 10/23/2011 Schedule Completion: 4/11/2015** 

Provide a system upgrade that will allow the system to maintain and expand monitoring of critical systems such as elevators, escalators, moving walks, passenger boarding bridges and baggage

systems.

#### **Significant Developments**

F&I and maintenance will need to work with manufacturer to complete the efforts.

#### Schedule

Project is anticipated to be completed by Q2 2016.

#### **Budget**

The forecast is within the approved budget and authorization..

#### **Change Order**

	Current Quarter	Project Total
Number of COs	0	6
Amount of Cos	\$0	\$1,310

Justification for COs: None this quarter.

#### Risks

None identified at this time.

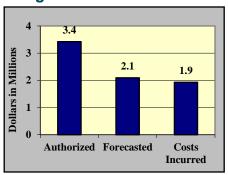
#### **Budget Transfers**

Amount	From	То
\$0		

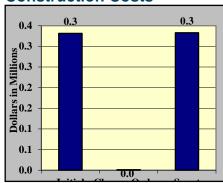
#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 12/10/2013 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**



# **Airportwide Mechanical Controls System**

Project: C800497 Budget: \$3,350,000 Phase: Construction Start: 5/1/2013

Schedule Completion: 3/11/2016

Upgrade the Mechanical Control System for Concourse A at the Airport. This includes adding a wireless connection to the Logistics area to the south of the

Airport.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 12/9/2014 (Commission Construction Auth.)

#### **Significant Developments**

Conduit installation for the fiber optics "backbone" completed.

#### **Schedule**

Project is within schedule.

#### **Budget**

Project is within budget.

#### **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

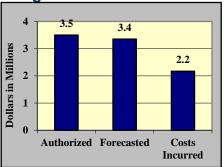
#### Risks

Unplanned electrical shut downs could affect the project schedule. The contractor is running conduit through mechanical chases, there are possible conflicts. An allowance added to the estimate.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



# **Construction Costs**



# **Alternate Utility Facility**

Project: C800538 Budget: \$37,200,000 Phase: Planning

Start: 8/4/2015

Schedule Completion: 9/30/2017

Build and house a new 25MW electrical backup power generation

facility for the Airport.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 8/4/2015 (Commission Construction Auth.)

# **Significant Developments**

Building Engineered Systems Procurement was advertised on March 11, 2016.

#### **Schedule**

Project is currently on schedule.

#### **Budget**

Project is on budget per the amount authorized by the Commission.

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

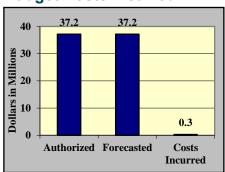
#### **Risks**

Federal regulatory requirements may adversely impact schedule and budget.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not applicable





# **NorthSTAR Program**

Project: C800544 Budget: \$19,514,150 Phase: Design Start: 4/5/2012

Schedule Completion: Q4 2020

Includes programmatic project management and project controls costs for the NorthSTAR program; consisting of 5 capital projects that represent a unique partnership between the Port and

Alaska Airlines.

#### **Significant Developments**

Coordination began with Port Finance & Budget to evaluate potential PFC Passenger Facility Charge (PFC) funding of NorthSTAR projects. AIP Grant funding does not appear feasible as procurement of contractor is complete.

#### **Schedule**

Continue programmatic linkage coordination to assure airport-wide gate availability is not compromised during construction.

#### **Budget**

The project forecast is inclusive of Programmatic Management Reserve and is within the approved budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### Risks

Communication and coordination across multiple teams and stakeholders along with identification/monitoring of all "linked" Capital projects outside of NorthSTAR.

# **Budget Transfers**

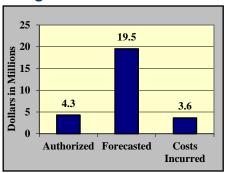
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **NorthSTAR Main Terminal Improvements**

Project: C800545

Renovate the North Main Terminal security checkpoint, curbside and ticketing lobby areas incorporate self-start: 12/3/2013

Renovate the North Main Terminal security checkpoint, curbside and ticketing lobby areas incorporate self-operated technologies and improve

Schedule Completion: 11/29/2018 aesthetics.

#### **Significant Developments**

An analysis of the final design determined there is insufficient space to accommodate security checkpoint and passenger check-in/circulation requirements. The final report was issued in September.

This will be the final quarterly report until project is restarted.

#### Schedule

Project is on HOLD pending SAMP recommendation for project area.

#### **Budget**

Project forecast is within the approved budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

Project scope definition could increase scope and budget.

# **Budget Transfers**

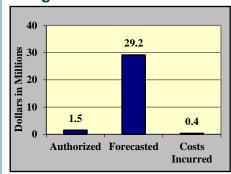
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





#### **South Satellite Interior Renovations**

**Project:** C800549 **Budget: \$5,167,000 Phase: Construction**  Modify the mezzanine and concourse levels of the South Satellite to improve

the passenger experience.

Start: 11/4/2012

Schedule Completion: 10/31/2016

# **Significant Developments**

Commission Authorization was received to award the contract. Contract awarded.

#### **Schedule**

Project is behind schedule due to lengthy design reviews. Increased flight activity has reduced the construction window of opportunity built into the project schedule and will lengthen construction as well.

# **Budget**

This project is on budget.

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: N/A

#### Risks

Heavy passenger traffic makes for shorter work hours could lead to unanticipated gate closures making the construction run longer than anticipated.

# **Budget Transfers**

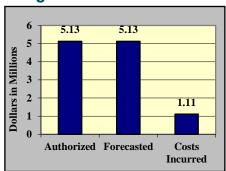
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed

Budget: Forecast Overrun Status Reset: 12/9/2014 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





**Project Status:** 

Schedule: Delayed

Status Reset: N/A

Budget: On or Under

# **Grease Interceptor Augmentation**

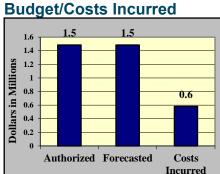
**Project: C800551 Budget: \$1,484,200 Phase: Construction** Start: 5/1/2013

Schedule Completion: 6/11/2016

Install one underground 9,000 gallon grease interceptor and one 6,000 gallon above ground interceptor to service the South Satellite, as well as hooking up an existing interceptor to concessions at

Concourse C.

(Commission Construction Auth.)



# **Construction Costs**

Not Applicable

# **Significant Developments**

PCS has installed below grade interceptor at SSAT. Procurement for above grade interceptor is underway for early May installation. Piping work at SSAT is nearing completion. PCS piping revisions requested at C1 are being reviewed for acceptance.

#### **Schedule**

Construction began February 3, 2016. PCS and piping contractor Apollo continue on schedule for June 11, 2016 substantial completion date.

#### **Budget**

The project forecast is within the approved budget with PCS performing work.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### Risks

Revised layout for above grade interceptor location requested by PCS requires review and final acceptance by Fire Marshall. Need to mitigate construction impacts to Delta Operations at SSAT. Risk of encountering contaminated soil in excavation- but not expected.

# **Budget Transfers**

Amount	From	То
0		

#### NorthSTAR North Satellite Renovation and NSTS Lobbies

Project: C800556 Budget: \$421,682,944

Phase: Design Start: 7/24/2012

Schedule Completion: Q4 2020

Renovation and expansion of the North Satellite (NSAT), including NSAT Satellite Transit System (STS) stations "refresh", ramp level, Concourse level, and new rooftop airline lounge.

#### **Significant Developments**

Submitted MII documents for March 31<sup>st</sup> airline vote. Construction phasing criteria for preliminary work package 1 has been incorporated into the design and issued for bid. Began decision analysis process to identify construction phasing options to maintain 14 terminal adjacent gates through NSAT construction per AAG request. Developed criteria for Safegate Aircraft Docking system and began coordination with Art Program artists. Identified gate C17 Passenger Loading Bridge replacement as a "hot project" due to restrictions created by dual taxi-lanes during construction.

#### Schedule

Continuing to evaluate and finalize construction phasing options in collaboration with the GC/CM contractor and AAG. Progressed Concession coordination along with additional temporary infrastructure requirements for transition between construction phases 1 & 2. Discussing construction contract requirements with GC/CM in preparation to begin construction work.

#### **Budget**

Scope additions by Port Operations and AAG and updating the forecasted budget to \$543M (Capital/Expense) required sending out an additional MII vote.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

Potential negative MII vote may delay construction start by four months. Scope addition and delayed concurrence for construction phasing have impacted design schedule.

# **Budget Transfers**

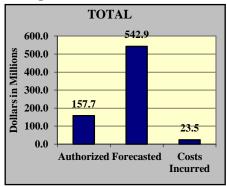
Ar	mount	From	То
	\$0		

#### **AIRPORT**

#### **Project Status:**

Schedule: Within or Ahead Budget: Forecast Overrun Status Reset: 12/8/2015 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

# Parking Garage Lights (CA)

Project: C800581 Budget: \$5,535,000 Phase: Construction Start: 1/31/2014

Schedule Completion: 12/31/2019

Use current technology to replace all normal lighting in the Airport Parking Garage on all 8 floors and in the helices. This will reduce energy consumption

over 60%.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Significant Developments**

Phase 1 Major Works: Work is continuing and has moved to the first floor. There are no significant issues.

Phase 2 Maintenance: Maintenance will continue to complete their scope as time permits. We are in the new rebate period and the work does not have to be completed until a few more years in order to receive the full rebate amount.

#### Schedule

The Project is on schedule.

#### **Budget**

The forecast is within the approved budget and authorization.

#### **Change Order**

	Current Quarter	Project Total
Number of COs	0	1
Amount of Cos	\$0	\$2,403

Justification for COs: None this quarter

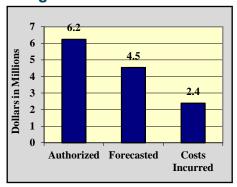
#### Risks

No risks at this time.

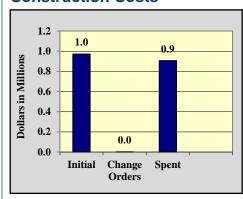
# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**





# Capital Improvement Project (1)

FIRST QUARTER REPORT, 2016

# **International Arrivals Facility (IAF)**

Project: C800583 Budget: \$608,365,000 Phase: Planning Start: 6/25/2013

Schedule Completion: 11/9/2019

Planning, design, and construction of a new Federal Inspection Services (FIS) facility including an international passenger bridge connecting the South Satellite and seven Concourse A gates to

the new IAF.

#### **Significant Developments**

On December 8, 2015, the Commission approved \$275,500,000 for the IAF Program. The Design-Builder's contract was amended on January 4, 2016, and work began on the second of the three phases of Design-Build Contract - the Guaranteed Maximum Price (GMP) Development Period.

#### **Schedule**

The project is on schedule. The Design Builder (DB) submitted a Target Schedule for design and construction, which finishes in 4<sup>th</sup> Quarter 2019.

#### **Budget**

The Target budget delivered by Clark/SOM is in alignment with the overall program Budget. The GMP will be negotiated between the IAF team and the DB at approximately 60% overall design, when both parties agree that the risks and opportunities presented by this project have been sufficiently identified and addressed.

# **Change Orders**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: N/A

#### Risks

- Potential cost and schedule impacts from forecasted shortages of materials and skilled labor in the current robust Seattle construction market.
- Programming and scope changes driven by dynamic operational environment and emerging customer/stakeholder interests and requests

# **Budget Transfers**

Amount	From	То
\$0		

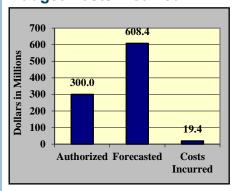
#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 12/8/2015

(Commission Authorization to start

**Design & Construction)** 

#### **Budget/Costs Incurred**



#### **Construction Costs**

#### Wi-Fi Enhancement

Project: C800585 Budget: \$9,880,000 Phase: Design Start: 11/4/2012

Schedule Completion: 9/29/2017

Upgrade Wi-Fi system in the public and ramp operational areas of the Airport. Provide micro-distribution cabinets on the ramp of each

concourse to extend communications

infrastructure.

# **Significant Developments**

Sixty percent design review is nearing completion.

#### **Schedule**

Design has taken longer than anticipated to start. Currently, good progress is being made toward design completion. Anticipate the first construction authorization in Q2 2016.

#### **Budget**

Within budget; however, the project is now forecast to exceed its estimate. A request for additional budget is forthcoming to cover the cost increase as a part of the next authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: N/A

#### Risks

Wi-Fi signal audits have prescribed more access points than currently budgeted.

# **Budget Transfers**

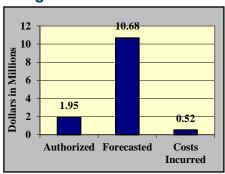
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

# **Checked Baggage Recapitalization/Optimization**

Project: C800612 Budget: \$320,550,000

Phase: Design Start: 2/26/2013

Schedule Completion: 12/31/2024

TSA approached the Airport in 2012 with plan to replace all federally owned and operated baggage scanning equipment, known as Explosive Detection System (EDS) equipment.

The EDS equipment is approaching the

end of its life.

#### **Significant Developments**

The 100% design documents were received from our design team January 15, 2016. The documents were sent to TSA, Airlines, Airline Technical Representative, and Port Stakeholders for review. All comments on the 100% design document are due to the project team April 6, 2016. TSA has completed their review and has issued comments. The Project team will be working with all stakeholders to close out design review comments by end of April.

#### **Schedule**

The project is currently on schedule, but is being reviewed for 10-year plan

# Budget

The project forecast is within the approved budget. When the bid documents are completed, request Commission Authorization for construction funding and authority to advertise for construction.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

None identified at this time.

# **Budget Transfers**

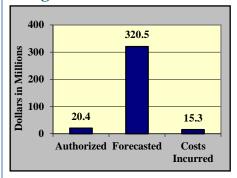
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





# Gate S1 Ramp

Project: C800629 Budget: \$1,405,000 Phase: Construction Start: 11/24/2013 Install a ramp to facilitate travel between the ramp surface and the International arrivals facility for

passenger use.

Schedule Completion: 6/1/2015

# **Significant Developments**

The steel has been fabricated and installed for weather protection work. Glazing has been ordered.

#### **Schedule**

Project is on schedule to be completed by June 1.

# **Budget**

The project forecast is within approved budget and authorization.

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	0	0
Amount of Cos	0	0

Justification for COs: N/A

#### **Risks**

The project team will continue to monitor the weather protection work to remain within the project budget.

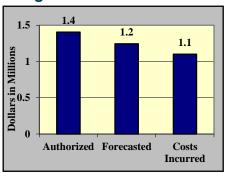
# **Budget Transfers**

Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 12/9/2014 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

#### **Photo**







# Alaska Hangar One Roof

Project: C800637 Budget: \$1,927,000 Phase: Design Remove and replace the current roofing system on the Alaska Hangar One and associated maintenance building.

Project Status:
Schedule: Delayed
Budget: On or Under
Status Reset: N/A

(Commission Construction Auth.)

Start: 4/1/2014

Schedule Completion: 10/2/2016

# **Significant Developments**

Project has been bid and Notice of Intent to Award is pending. Construction scheduled to start in third quarter.

#### Schedule

Project is behind schedule while the project scope is being reviewed against the Strategic Airport Master Plan.

# Budget

Project forecast is within the approved budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

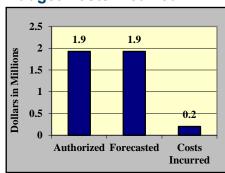
#### **Risks**

Delaying this project could increase costs.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





# **Dining and Retail Infrastructure Modernization**

Project: C800638 Budget: \$13,953,000 Phase: Design Start: 10/28/2014

Schedule Completion: 6/30/2020

Project is to provide infrastructure modifications, re-demise of spaces, two new elevators, and two new Children's Play Areas in support of the Airport Dining and Retail concessions plan.

#### **Project Status:**

Schedule: Within or Ahead Budget: Forecast Overrun

Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Design Package #2 (CTE) 90% complete. Design Package #3 is 30% complete.

#### **Schedule**

Developing the overall schedule of Lease Groups. Design and construction packages will follow from that.

#### **Budget**

Currently forecasting a budget increase due to: changes made to the sequence and timing of leasing activities which have directly impacted construction, scope changes and additions. Returning to Commission to request additional budget in the  $2^{nd}$  Quarter.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: N/A

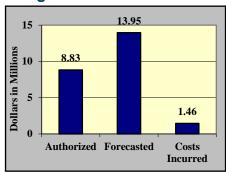
#### **Risks**

- 1. Construction is linked with leasing;
- 2. Projects in the Central Terminal are linked with other projects and delays in those projects could impact this project.

# **Budget Transfers**

Amount	From	То
\$0		

## **Budget/Costs Incurred**



#### **Construction Costs**





# **CCTV Camera and System Enhancement**

Project: C800642 Budget: \$13,000,000 Phase: Design Start: 11/4/2012 Add cameras and improve the video management system at the Airport. Project funded by a TSA Other Transaction Agreement (OTA)

Schedule Completion: 7/1/2019

# Project Status: Schedule: Delayed Budget: On or Unde

Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Design for ramp cameras is nearly complete. Remaining camera installation projects are in pre-design. The video management system upgrade is progressing on schedule.

#### **Schedule**

Design took longer than anticipated to begin. This delay now cannot be recovered. Project team has re-phased the project to complete high priority locations first. Ramp cameras design is anticipated to complete in May 2016 with a construction start in Summer 2016. Additional camera installations will follow.

# **Budget**

Project continues to be within approved budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: N/A

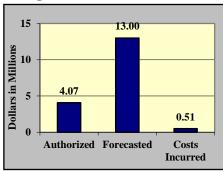
#### **Risks**

The project team is reviewing as-built information and site conditions in order to understand variances.

# **Budget Transfers**

Amount	From	То
\$0		

## **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

# **Emergency Phones**

Project: C800648 Budget: \$536,000 Phase: Design

Start: 7/9/2015

Overhaul and modernize the Airport Parking Garage Emergency

Phone System.

**Project Status:** 

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# Significant Developments

Schedule Completion: 12/31/2015

The new conduit runs are approximately 80% complete. PCS started installation of the new overhead signs.

#### **Schedule**

Schedule was originally delayed due to availability of open order small works electrical contract resources. Electrical work has to be bid due to the lack of availability of open order small works contracting. Remaining schedule is dependent on working areas availability in the parking garage. PCS is working closely with AV Operations to work around peak times, etc.

#### **Budget**

Currently within the budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: None

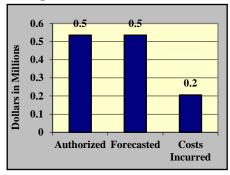
#### Risks

Limited availability of construction crew resources may increase the schedule. The work is in the Airport parking garage. Need to coordinate closely with Operations to minimize potential delays.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



# **Passenger Loading Bridge Renew**

**Project: C800653** Budget: \$6,250,000 Phase: Design

Start: 7/18/2014

Schedule Completion: 3/31/2017

Renewal/Replacement of Passenger Loading Bridges B6, B8, B14, C3,

S15 and C17

**Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: 4/26/2016 (Commission Construction Auth.)

#### **Significant Developments**

Gate C17 was authorized by Commission in April. All previous gate work has been completed.

#### **Schedule**

C17 is expected to proceed on schedule.

# **Budget**

Within Budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

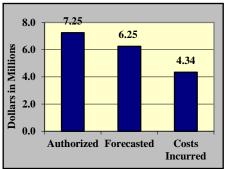
#### Risks

None

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable at this time

# **Domestic Water Piping**

Project: C800657 Budget: \$1,450,000 Phase: Design Replace domestic water piping branches and manifolds including

valves.

Start: 11/4/2012

Schedule Completion: 6/7/2016

# **Significant Developments**

Project was successfully bid. Partial Notice to proceed (NTP) was issued mid-March.

#### **Schedule**

Substantial completion scheduled for June 7, 2016. Contractor is late with pre-NTP submittals. NTP was expected in early January, 45 days after execution of contract. Partial NTP was issued in mid-March, which puts construction completion at risk. Contractor is evaluating how best to recover the schedule.

# **Budget**

Project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

Schedule as noted above.

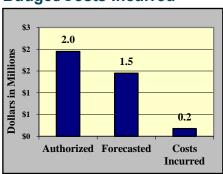
# **Budget Transfers**

Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 5/13/2014 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**



# **Mech Energy Conservation (CA)**

**Project: C800658** Stage 3 Mechanical Energy

**Budget:** \$3,500,000 Conservation to improve the efficiency

of portions of the mechanical

infrastructure system at the Airport.

Schedule Completion: 12/31/2016

# **Project Status:**

Schedule: Within or Ahead

Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Significant Developments**

Phase: Audit/Notebook

Start: 8/25/2014

Project is on hold pending review and decision by the Airport directors. This will be the final report until a decision has been made.

#### **Schedule**

Project construction schedule has not been finalized as this project only received commission approval for audit and preliminary design. Final schedule will be affected by length of time required to complete Airport directors project review, second MII vote due to increased budget, commission approval process and construction schedule.

#### **Budget**

Future Commission authorization required for construction funds after completion of Aviation division approvals. Facilities and Infrastructure is recommending an increase in budget to \$5,019,000. The requested amount could change if further scope changes are made or construction costs change due to project timing.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

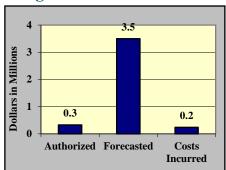
#### Risks

Project is complex due to diversity in scope of work and location of nine separate energy conservation measures. Project financials are complicated as they are impacted by assumptions in airport growth and future costs of energy.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





# **Construction Logistics Expansion**

Project: C800688 Budget: \$9,600,000 Phase: Construction Start: 8/1/2014 The expansion and reconfiguration of the existing construction logistics facilities (including contractor parking) and the renovation of Port field offices. **Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: 2/23/2016 (Commission Construction Auth.)

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Schedule Completion: 12/30/2016

#### **Significant Developments**

Completed construction of the Contractor Parking Lot (CPL), and Logistics Lots 1 and 2. Issued noticed to proceed on February 19, 2016 for the remaining Construction Logistics facilities and began work in Lots 4 and 5. Commission authorized construction for the Field Office renovation and the new scope, CPL Bus Stops, on February 23, 2016. Completed final design, advertised, and opened bids for the Field Office renovation. Lowest responsive bidder was Regency NW Construction with a bid that was less than 1% above the Engineer's Estimate. Completed 90% design for the CPL Bus Stops.

# Schedule

The project is currently on schedule with completion dates of Q3 2016 for Construction Logistics; Q4 2016 for Field Office Renovation and CPL Bus Stops.

# **Budget**

The overall budget has increased to \$9.6 million with CPL Bus Stops.

# **Change Order**

	Current Quarter	Project Total
Number of COs	5	5
Amount of COs	\$52,382	\$52,382

Justification for COs: designer error and omission (\$17,382), owner error and omission (\$0), and regulatory (\$35,000).

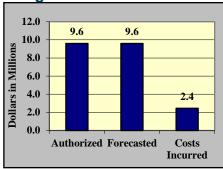
#### **Risks**

- Construction Logistics: Completion of the work to support Capital Program.
- Field Offices: Additional scope due to unknown building conditions.
- CPL Bus Stops: Completion of the work to support Capital Program.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**







# **2016 Fuel System Modifications**

**Project: C800692** Budget: \$4,680,000 **Phase: Construction** Start: 11/6/2013

Schedule Completion: 10/30/2016

Airline activity growth at the Airport is requiring the installation

of a new fuel pits in 2016.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 11/11/2014 (Commission Design Auth.)

#### **Significant Developments**

Scope was increased by five additional new fuel pits to accommodate the new narrow body gate configurations at the South Satellite, bringing the total to nine new fuel pits.

#### Schedule

Project advertised for construction in Q1 2016 with low bid 18% over the engineer's estimate. Commission action required prior to award. Anticipate beginning construction in O3 2016 with completion in O4 2016.

# **Budget**

Commission Authorization to increase authorization and scope was approved on November 10, 2015.

#### **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: None at this time

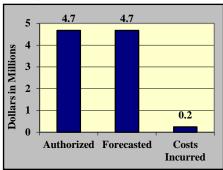
#### Risks

Potential for gate configuration changes could affect fuel pit locations.

## **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **C3 Holdroom Expansion**

Project: C800695 Budget: \$3,300,000 Phase: Design

Start: 4/4/2016

Schedule Completion: 6/30/2018

Provide a 1,500 square foot building addition at the concourse level to increase the size of the Gate

C3 passenger holdroom.

#### **Project Status:**

Schedule: Within or Ahead

Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Significant Developments**

Started design work.

#### **Schedule**

Project is on schedule.

#### **Budget**

Project is on budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

#### **Risks**

Investigating existing conditions.

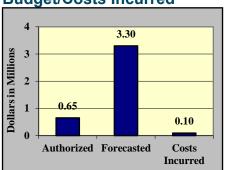
# **Budget Transfers**

Amount	From	То
\$0		

#### **Cost Growth of Construction**

N/A

# **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

#### **Photo**





# **Electric Utility SCADA**

Project: C800699 Budget: \$9,650,000 Phase: Design Start: 8/5/2015

Schedule Completion: 10/25/2017

Install a Supervisory Control and Data Acquisition (SCADA) system for the Airport's 12.47 kV Medium Voltage (MV) power distribution

network.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 8/4/2015 (Commission Construction Auth.)

#### **Significant Developments**

Thirty percent design started.

#### **Schedule**

Project is on schedule. Thirty percent design is scheduled to complete Q3 2016

#### **Budget**

Project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: None at this point.

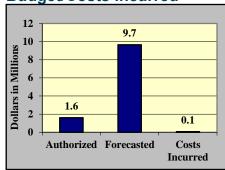
#### **Risks**

Controls are being added to an existing electrical system that includes several manufacturers' equipment resulting in potential coordination challenges. Unplanned shutdowns may also occur, but is being mitigated through site investigations.

# **Budget Transfers**

ſ	Amount	From	То
	\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

# 2015-2016 Concourse C Roof Replacement

Project: C800702 Budget: \$5,596,000 Phase: Design Start: 5/26/2010

Schedule Completion: 11/30/2016

Remove and replace the existing roof system (approximately 83,000 square feet) on Concourse C; install a new elastomeric roofing system; ladders and fall protection; and replace and refurbish the existing skylight

window/walls.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Project is out for bid.

#### **Schedule**

Project is on schedule

# **Budget**

Project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

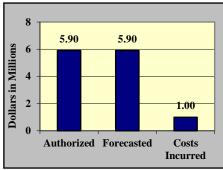
#### Risks

This project was advertised later in the bid season which could lead to higher than planned bids. If the bid comes in high, they will need to be evaluated and a decision will need to be made to accept or rebid in 2017.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

None at this time



# South Satellite Steam Piping Utility Upgrade

**Project:** C800708 Replace expansion joints in the SSAT

**Budget: \$1,000,000** steam piping supply system.

Phase: Design Start: 11/1/2015

Schedule Completion: 12/31/2016

# **Significant Developments**

Sixty percent documents were received and reviewed in March.

#### **Schedule**

Design began in January 2016. Sixty percent documents are complete. Ninety percent are due in April. Ready-to-bid documents are due in May.

# **Budget**

Project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

Schedule as noted above.

# **Budget Transfers**

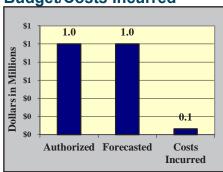
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: n/a

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





**Project Status:** 

#### **Central Terminal Stairs**

Project: C800716 Budget: \$2,217,000 Phase: Design Start: 2/15/2015

Schedule Completion: 5/21/2017

This project will build two stairways near the central checkpoint to provide egress capacity from the mezzanine level to the ticketing level on the nonsecure side of the airport.

Budget: On or Under

Status Reset: n/a



# **Budget/Costs Incurred**

Schedule: Within or Ahead

(Commission Construction Auth.)

#### **Construction Costs**

None at this time

#### **Photo**



# **Significant Developments**

Design concept review and 30% Design Review completed. Upcoming activities:

60% Design Review

#### **Schedule**

The project is on schedule.

# **Budget**

Project is within the budget.

#### **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

#### **Risks**

Traffic increases have complicated construction phasing which may extend the project past the completion date.

# **Budget Transfers**

Amount	From	То
\$0		

# **Terminal Utilities Upgrade Project**

Project: C800717 Budget: \$9,950,000 Phase: Design Start: 9/21/2010

Schedule Completion: 3/1/2018

Replace and extend the steam, condensate and chilled water supply and return piping from the Central Mechanical Plant to the end of mechanical room four and to the

ends of the South and West Loops.

# **Significant Developments**

Fifteen percent design received. Investment Committee decision required for next steps.

#### **Schedule**

Project design delayed in order to coordinate design efforts with Baggage Optimization designer. Overall project completion not impacted at this time.

#### **Budget**

Additional Commission authorization needed to complete entire project to meet future airport growth.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

#### **Risks**

Risk to schedule and budget routing large sections of pipe through a very densely developed part of the airport. Risks to be minimized during design.

# **Budget Transfers**

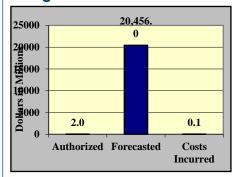
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

## **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

# **CTE HVAC Upgrade**

Project: C800722 Budget: \$6,612,000 Phase: Design Start: 5/8/2015

Schedule Completion: 12/31/2017

Install two new air-handling units (AHUs) on the roof above the N. and S. mezzanine levels of the central terminal to provide heating, ventilation, and air conditioning

infrastructure systems.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: n/a

(Commission Construction Auth.)

## **Significant Developments**

Thirty percent design submittal received.

#### **Schedule**

Project is on schedule.

# **Budget**

Project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: None at this time

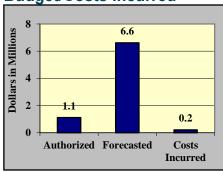
#### **Risks**

Risk to project budget if significant structural upgrades to the penthouse roofing systems are required. Risk to be mitigated during design process.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Concourse C New Power Center**

Project: C800724 Budget: \$10,500,000 Phase: Design

Start: 10/26/2014

Schedule Completion: 12/31/2017

Add new 5000A double ended unit substation (power center) on Ramp level at column line F/40 for a new electrical room in Concourse C. The existing distribution panels will

be re-fed from the new power center and new distribution panels and branch circuit panels will be

added.

# **Significant Developments**

Working with CPO and Consultant to develop Service Directive scope of work, level effort. Staff is currently reviewing Consultant submittals.

#### **Schedule**

Probable completion of 100% design bid documents 3<sup>rd</sup> Qtr. 2016. Probable construction completion date 4<sup>th</sup> Qtr. 2017

# **Budget**

The project cost forecast is within the September 22, 2015 Commission approved budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

- Airline Gate Realignment program may affect Concourse C projects.
- Budget or schedule may be affected if site conditions differ from record files.
- Contractor purchased equipment may not fit in Concourse C allocated space for this new power center room

#### **Budget Transfers**

Amount	From	То
\$0		

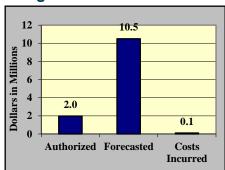
# **AIRPORT**

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: n/a

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

#### **Concourse B Roof Replacement**

Project: C800770 Budget: \$7,262,000 Phase: Design Start: 3/8/2016

Schedule Completion: 11/18/2018

Remove and replace approx. 86,500 sq ft of roofing system on Concourse B. Also add stairs, ladders, fall protection and refurbish or replace Kalwall

windows/skylights.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Developing Service Directive for design.

#### **Schedule**

Project is on schedule

# **Budget**

Project is within budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

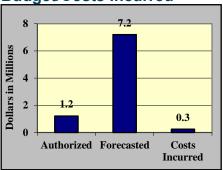
#### **Risks**

No major risks at this time.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **D6** Gate Modifications

Project: C800771 Budget: \$1,733,000 Phase: Design Start: 9/20/2015

Schedule Completion: 3/31/2017

Add casework to the holdroom, access control to the exterior door and an ADA sloped walkway from the holdroom to the ramp level for passengers to gain access to buses that will transport them to remotely

parked aircraft.

## **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Thirty percent design completed.

#### **Schedule**

The project is on schedule.

### **Budget**

Project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

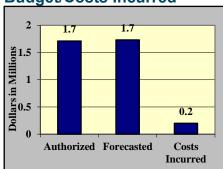
#### **Risks**

None at this time.

# **Budget Transfers**

Amount	From	То
\$0		

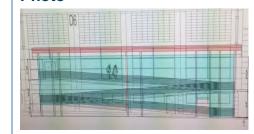
#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

#### **Photo**







# **South Satellite Narrow Body Configuration**

Project: C800781 Budget: \$5,500,000 Phase: Design Start: 2/23/2010

Schedule Completion: 12/31/2017

Planning, design and construction of three new narrow body positions at the South Satellite. Scope includes one new passenger loading bridge (PLB), one new fuel pit, a

new staircase and ADA lift at S10, new portable equipment, and

pavement marking.

# **Significant Developments**

On February 23, 2016, the Commission approved the \$5.5M for the SSAT Narrow Body Project. This contract will be an amendment to Clark's IAF contract but will be tracked and treated as a separate project. We are waiting for an updated cost estimate from Clark in order to execute the contract amendment

#### **Schedule**

The project is on schedule and will blend with the IAF's design and construction schedule. Completion of the Narrow Body Project will be finished in 4<sup>th</sup> Quarter 2017.

# **Budget**

The budget for project is \$5.5M, however, this is expected to decrease when we negotiate Clark's design and construction fee in the contract addendum.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

#### Risks

- Current gating needs limit the ability to take gates out of service.
- Current IAF schedules project this work to be completed in 2017. Since all of the work is outside construction schedule could be impacted by weather.
- This chance in the layout of the SSAT (specifically adding parking positions) will trigger and addendum to the SEPA and NEPA for the IAF Project.

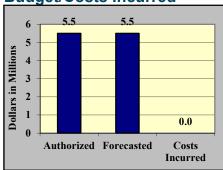
# **Budget Transfers**

Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 2/23/2016 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



# **Construction Costs**

N/A

#### **Photo**

# **Zone 5 Ticket Lobby Reconfiguration**

Project: C800824
Budget: \$1,781,000
Phase: Design
Start: 10/5/2015
Schedule Completion: 5/26/2017

Project is to add seven Common Use ticket counters positions for new airline entrants within Zone 5 and the reconfigure existing AA ticket counters and kiosks.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 4/22/2016 (Commission Construction Auth.)

#### **Significant Developments**

Original project concept was to install the Common Use counters along the window wall and add a bag belt into the dog house. Since then, AA has come back with a proposal to give up space within their ticketing counters and adjust their lease space to have their counters moved over and use the window wall lobby for AA kiosks. This development should save time and money and will be evaluated as the design develops.

#### **Schedule**

Project is on schedule.

# **Budget**

Project is within budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

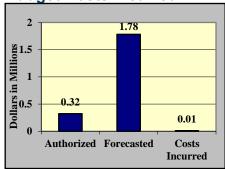
#### **Risks**

None

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **Interim Baggage System Program**

Project: C800825 Budget: \$14,200,000 Phase: Construction Start: 12/13/2015

Schedule Completion: 10/1/2017

Implement program of individual projects with the objective of increasing reliability and capacity through the interim period between the upcoming summer and Baggage Optimization

Project.

# **Significant Developments**

Baggage Input Load Balancing: Design is underway.

Security Zone Tracking Enhancements: Design scope of work is in progress.

TSA Search Room Expansion: Design has started.

Clear Bag Reconciliation: Scope of work is being drafted.

#### **Schedule**

All four elements of this project are considered hot and on a fast track schedule. The project is on schedule.

#### **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### Risks

Any project on the fast track schedule has potential risks of not meeting schedule or budget. The team is working together to utilize all resource avenues to get this completed on time.

# **Budget Transfers**

Amount	From	То
\$0		

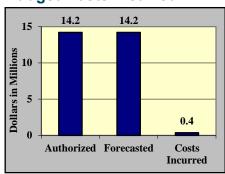
#### **Project Status:**

Schedule: Within or Ahead Budget: Forecast Overrun

Status Reset: N/A

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





# **RM** Abatement for Tenant Projects

**Project:** U00234 – U00237

Budget: \$1,800,000 Phase: Construction Start: 12/1/2015

Schedule Completion: 9/30/2016

Provide regulated materials abatement support as needed in four locations in the Main Terminal that will be leased by airline tenants.

# **Project Status:** Schedule: Wit

Schedule: Within or Ahead Budget: On or Under Status Reset: 8/4/2015 (Commission Construction Auth.)

#### **Significant Developments**

The abatement work under this project has been separated into four Work Projects as follows:

U00234 – Former US Airways Ticketing and ATO – Abatement completed Q1 2016

U00235 - North Mezzanine Office Space - Abatement completed Q4 2015

U00236 - Former Lounge Space Checkpoint #5 - Abatement underway

U00237 - Vacant ATO Space Zone 7 - Abatement scheduled for Q2

#### **Schedule**

Completed projects finished on schedule and those currently in progress are on schedule. Alaska has requested that a portion of the abatement work at Zone 7 be held off until after Labor Day to accommodate operational requirements.

#### **Budget**

The remaining projects are on budget or haven't been started as of this reporting date.

# **Change Order**

	1	
	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

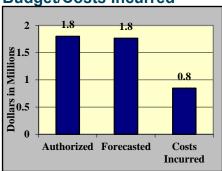
#### Risks

None at this time.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**







# North East Redevelopment Area Program

Project: U000239 Budget: \$5,000,000 Phase: Design Start: 8/16/2015

Schedule Completion: 5/12/2019

This is an FAA funded project with participation from the City of Burien but led by Port (500K each). The project is to redevelop the Area north of the airport in the City of

Burien.

## **Significant Developments**

Economic Development Real Estate Group Selected Developer for Site Improvements January 2016.

Service Directive 2 - "Survey and Basemap Prep" executed February 2016. Service Directive 3 - "30% Design" negotiated to be executed May 2016.

#### **Schedule**

The project schedule completed and project is currently on schedule.

#### **Budget**

Project is within commission authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

#### Risks

Developer selected and Port unable to come to terms on lease.

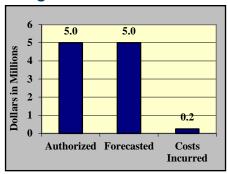
# **Budget Transfers**

Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 10/14/2014 (Commission Construction Auth.)

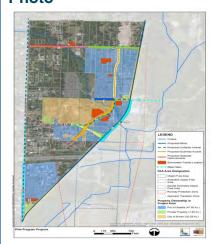
#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

#### **Photo**







# **Highline Schools Noise Insulation**

Project: C200007 Budget: \$101,797,000 Phase: Construction Start: 3/23/1999

Schedule Completion: 11/30/2021

Highline School Insulation Agreement will provide funding for sound insulation for 15 schools that are impacted by aircraft noise from Sea-

Tac Airport

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Port funds authorized for availability when the FAA, the State of Washington, and the Highline School District (HSD) provide matching funds. HSD has been unable to pass a school bond vote. Project has an unknown timeframe until a bond passes.

#### Schedule

The schedule for state funds is unknown. The district's schedule is dependent on obtaining general election bonds at various intervals. The district's construction schedule at this point is unknown.

# **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

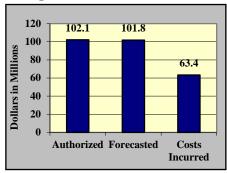
#### **Risks**

Project delayed due to funding issues with HSD. There is a risk if there are no bonds passed in the general election, and if FAA Airport Improvement Program (AIP) Grant funding is not available.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable





#### **Home Insulation Retrofit**

Project: C200048 Budget: \$4,060,147

Phase: Construction Start: 1/11/2005

Schedule Completion: 4/30/2016

Storm window retrofit of previously

insulated homes.

# **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

All known eligible homes have been identified and owners have been notified by certified mail. At this point, no further applications were received for this project.

#### **Schedule**

The project is in the process of being closed.

#### **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

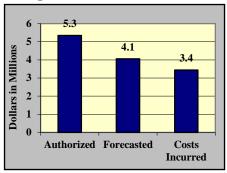
#### Risks

The ability to accomplish the retrofit is dependent on homeowner's voluntary participation.

# **Budget Transfers**

Amount	From	То
\$0		

## **Budget/Costs Incurred**



#### **Construction Costs**



# **Single Family Home Sound Insulation**

**Project: C200093 Budget: \$13,747,395 Phase: Construction** 

Start: 3/27/2007

Schedule Completion: 11/1/2016

Sound insulate remaining homes that are within the 1998 65 decibel day night

level (DNL) noise contour.

# **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

The final two homes are in the process of receiving sound insulation.

#### **Schedule**

Project is on schedule. Anticipate completion by 4th quarter 2016.

#### **Budget**

The project forecast is within approved budget and authorization to complete all homes currently in progress.

#### **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

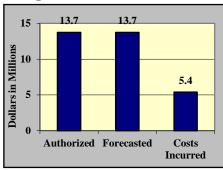
#### Risks

The ability to accomplish the insulation is dependent on the homeowner's schedules, willingness to sign an aviation easement, obtain a subordination agreement from their lender, and structural integrity of the home.

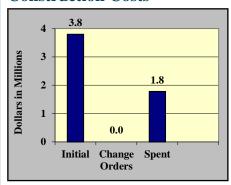
# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**



#### **Tenant Reimbursement**

Project: C800154 Budget: \$4,709,577 Phase: Construction Start: 8/14/2007

**Schedule Completion: TBD** 

Build-out of spaces for new and existing tenants. If more than a "basic finish", condition space is built for the tenant. Tenant is required to reimburse the Port for the cost of the work beyond the "basic finish. Reimb allowed under the guidelines in the

"Tenant Reimb. Policy:

# **Significant Developments**

In 2016, anticipate reimbursement for some reimbursable work that tenants have done on their project buildouts (Delta, Alaska, and American), whereby the Port's Fire Department has required the tenant to upgrade the fire sprinkler system in areas they are building out, as well as additional code upgrades.

#### Schedule

Schedules vary to meet the tenant's needs.

# **Budget**

The project forecast is within the approved budget and authorization.

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### Risks

None identified at this time

# **Budget Transfers**

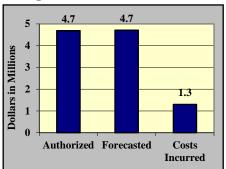
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Budget/Costs Incurred**



#### **Construction Costs**





#### Street Vacations T-5 and T-18

Project: C102858, C102875

**Budget: \$5,300,000** 

Phase: Permitting Start: 6/1/2010

**Schedule Completion: 2016** 

Street vacation related real estate negotiations and agreements – T-5,

and T-18

## **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

#### **Significant Developments**

Master easement complete except for asset transfer agreement and easement encroachment issues. Port of Seattle's (POS) Stormwater Utility District is negotiating an asset transfer agreement for stormwater drains. Century Link staff completed design and cost estimates to reconfigure the hut to remove it from the encroachment. Three-party meeting scheduled for June 2016 to discuss design of reconfigured hut to eliminate Century Link hut from encroachment of SPU easement..

T-5 work is being delayed in order to complete T-18 issues.

#### **Schedule**

Complete T-18 Street Vacations by end of 2016. Schedule is not dependent only on POS or NWSA staff, it is dependent on efforts made by City of Seattle and private businesses interested in resolving loose ends associated with completion of T-18 Redevelopment Project, T-5 Street Vacations will be dealt with after completion of T-18 work.

# **Budget**

The budget is on track and is currently within the authorized budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	2
Amount of Cos	\$0	\$20,390.33

Justification for COs: None this quarter

#### Risks

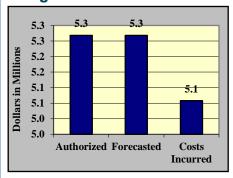
Not applicable

# **Budget Transfers**

Amount	From	То
\$0		

#### **MARITIME**

#### **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

#### **Photos**







# FT C15 HVAC Improvement

Project: C800137 Budget: \$4,887,000 Phase: Closeout

Start: 5/1/2010 Scheduled Completion: 6/30/2014 Replace existing HVAC systems within Building C-15 that are at the

end of their service life.

# **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 10/8/2013 (Commission Construction Auth.)

#### **Significant Developments**

Claims, change orders and liquidated damages negotiation ongoing but remained slow. Overall, the project is expected to stay within budget at the end of project close-out. Received \$49,081 conservation incentive rebate check from Seattle City Light. This update would be the last report on the project.

#### **Schedule**

Construction is complete and project is in the close-out phase.

### **Budget**

Project is within the October 8, 2013 Commission funding authorization and though claims, change orders, and liquidated damages negotiation is still ongoing, staff expects there are adequate budget to close out the project.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	16
Amount of COs	\$0	\$61,040

Justification for COs: None this quarter

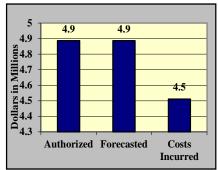
#### **Risks**

Some significant cost items have been raised by the contractor but Port disagrees with their merits. These are being negotiated along with liquidated damages from contractor's delays that Port will assess. This negotiation process is anticipated to be lengthy but should be resolved in 2016.

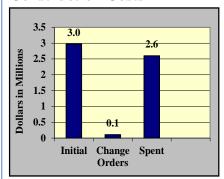
# **Budget Transfers**

Amount	From	То
\$0		

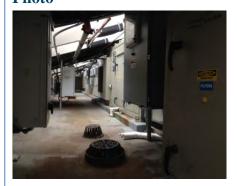
# **Budget/Costs Incurred**



#### **Construction Costs**



#### **Photo**



# **T-91 Lighting Upgrade**

**Project: C800160** Lighting upgrade at Terminal 91

Budget: \$1,160,000 Phase: Construction Start: 6/23/2014

Schedule Completion: 2/26/2016

# **Significant Developments**

The installation of the lighting and controls is complete. Commissioning of the controls and training are scheduled to occur in May 2016 following ICT development of an online control access.

#### Schedule

Expect to finish the project in May 2016.

# **Budget**

The budget was increased by \$125,000; now totaling \$1,160,000 for the total project cost. The project is expected to complete within the revised project budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	4	2
Amount of Cos	\$18,155	(\$24,845)

Justification for COs: Add additional fixtures to meet the goals of this project.

#### **Risks**

None

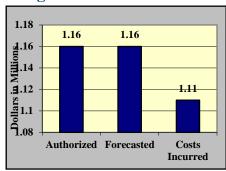
# **Budget Transfers**

Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 4/25/2016 (Commission Construction Auth.)

### **Budget/Costs Incurred**

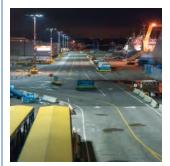


### **Construction Costs**

Not Applicable

#### **Photos**





# **Shilshole Tenant Service Buildings**

**Project:** C800356

Budget: \$5,500,000 to \$6,500,000

Phase: Design

**Start: 1/6/2015** 

Schedule Completion: 6/30/2018

Replacement/rehabilitation of five restrooms and laundry facilities at Shilshole Bay Marina by June 2017

for \$5.5-6.5M.

# **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Consultant selected, scope confirmation and design is underway. Public outreach for tenant feedback and priorities with moorage and business tenants continues. Investigation of including a second floor on one or more of the restrooms, however current market costs indicate this would likely be prohibitively costly.

#### Schedule

Customer feedback has changed the scope from the original site plan. This outreach work, the resulting changes to scope to include a north restroom and anticipated time for permitting have delayed the project by one year. Current schedule is to complete the design by year end 2016, permitting and bidding complete by June 2017 and construct the new facilities to be online by May of 2018. This still allows us to take advantage of off season construction to minimize disruption to operations.

# **Budget**

Project is within the approved budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

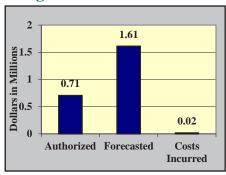
#### **Risks**

No significant known risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



### **Construction Costs**

None at this time





# **T-91 Substation Upgrades**

Project: C800439 Budget: \$2,058,000 Phase: Construction

Start: 11/4/2013

Schedule Completion: 4/30/2016

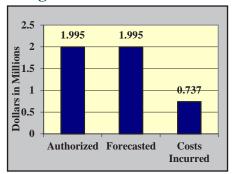
Upgrade/replace existing substations/equipment at Substation

Nos. 1, 14 and 15.

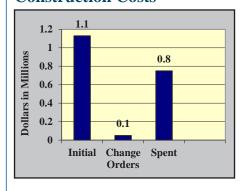
# **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 3/10/2015 (Commission Construction Auth.)

#### **Budget/Costs Incurred**



# **Construction Costs**



#### Photo



### **Significant Developments**

Contractor mobilized in January and began substation work. Substation 1 work, except for the new transformer installation, is nearing completion. Substation 14 work is progressing well and should be completed late April. Substation 15 work is also progressing well and is expected to be completed sometime in May.

#### **Schedule**

Due to transformer manufacturer's fabrication delay in order to comply with new Department of Energy's regulations, the unit is not expected to be onsite until May/June. This will delay the construction completion date.

# **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	3	5
Amount of Cos	\$5,000	\$5,000

Justification for COs: Address temporary power needs and additional City of Seattle's permit conditions.

#### **Risks**

Department of Energy's new requirements caught major transformer equipment manufacturers off guard and transformer manufacturing delays will impact the project and would have cost ramifications, including additional staff labor costs and assessment of liquidated damages. Project team has worked out a plan with the contractor to complete remaining work at Substation 1. The contractor is expected to swap out the temporary transformer with a new and permanent transformer in May/June.

# **Budget Transfers**

Amount	From	То
\$0		

# **Argo Yard Truck Roadway**

Project: C800546, E104751,

E104754

**Budget: \$7,750,000 Phase: Construction** 

Start: 3/11/2012

Schedule Completion: 4/15/2015

New Port of Seattle owned truck roadway between East Marginal Way and Colorado Avenue South

right-of-way.

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 4/22/2014 (Commission Construction Auth.)

### **Significant Developments**

Union Pacific (UP) railroad crossing improvements (POS sharing costs) still to be completed; awaiting finalization of construction agreements and scheduling of UP crew. UP Element III Argo Yard improvements FMSIB funding (POS to administer) has now been approved by WSDOT.

#### **Schedule**

UP railroad crossing improvements anticipated to be completed by Q4 2016. UP Element III Argo Yard improvements anticipated to be completed in 2017 or 2018.

### **Budget**

Project is currently within the budget authorized by Commission on April 22, 2014.

# **Change Order**

	Current Quarter	Project Total
Number of COs	14	34
Amount of COs	\$156,932	\$408,681

Justification for COs: Construction requirements not addressed by design documents.

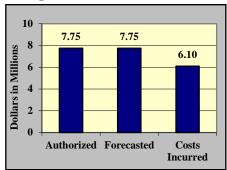
#### Risks

No significant known risks at this time.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**



# **HIM E Dock Improvements**

Project: C800678 Budget: \$500,000 Phase: Planning Start: 9/1/2014

**Scheduled Completion: TBD** 

Dock currently under consideration for improvements ranging from partial elements (walers, rub strips, cleats, etc.) replacement to complete floats and pile

replacements and electrical system

upgrade.

# **Significant Developments**

No development in first quarter to report as project is currently on hold pending Harbor Island Marina TCO analysis being performed by Maritime Finance and Maritime Management to subsequently decide on final project improvements scope and schedule.

#### **Schedule**

Final schedule to be determined.

# **Budget**

Budget dependent on final scope decision.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: N/A

#### **Risks**

Nothing significant at this time.

# **Budget Transfers**

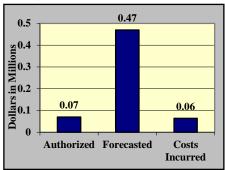
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Budget/Costs Incurred**



#### **Construction Costs**

None at this time

# **East Marginal Way Grade Separation**

Project: E102007 Budget: \$56,256,171 Phase: Closeout Start: 5/1/2006 Schedule Completion: 6/30/2016 FAST Corridor funded project; FHWA, State, City with Port commitment of \$22,480,807. Scope is to construct grade separation in vicinity of T5 and T18 to minimize

truck traffic/rail conflicts.

# **Significant Developments**

Coordination continued with City of Seattle for properties and easements conveyance to City. Proposed Lot Boundary Adjustment for POS properties under final review by Seattle DCI. POS preparing proposed easement documents for review by SDOT as well as Seattle City Light and Seattle Public Utilities.

#### **Schedule**

Anticipate final acceptance by Seattle Department of Transportation (SDOT) in 2016.

# **Budget**

Project is on track within the April 22, 2014 Commission authorization.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	97
Amount of COs	\$0	\$1,922,967

Justification for COs: None this quarter.

#### Risks

No risks at this time.

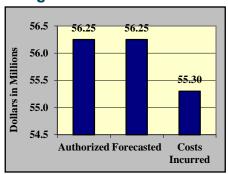
# **Budget Transfers**

Amount	From	То
\$380,000	102007	104866 & 104739

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 4/22/2014 (Commission Construction Auth.)

### **Budget/Costs Incurred**



#### **Construction Costs**







#### **Viaduct Construction Coordination**

Project: E104324, E104535-38

Budget: \$2,900,000 Phase: Implementation

**Start: 1/1/2009** 

Schedule Completion: 12/31/2018

Participate in the design & construction of the bored tunnel, N. & S. portals, Holgate to King St, Central Waterfront surface streets,

& related projects to ensure adequate connection to port

facilities.

### **Significant Developments**

Tunneling resumed and then stopped for planned maintenance break prior to tunneling under the Viaduct, which will result in two week closure. Funding agreement modified to allow for delayed payment in September 2016. Seawall and Mercer corridor construction continued.

#### Schedule

Tunneling project is now tracking completion in two years. Mercer West construction will continue through mid-2016. Seawall Phase I construction to be completed in late-2016. Central Waterfront start/completion depends on completion of SR99 tunnel and Viaduct demolition.

# Budget

Port staff costs are within anticipated 2016 spending.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

### Risks

Project delays due to repairs to the tunneling machine.

# **Budget Transfers**

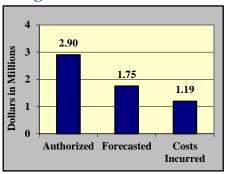
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

#### **Photos**

North Access to SR99 Tunnel



South Access to SR99 Tunnel







# **FT Net Shed Code Compliance**

Project: E104838 Budget: \$2,950,000 Phase: Construction

Start: 5/1/2012 Schedule Completion: 6/30/2015 FT Net Sheds 3-11: Improvements required per City of Seattle building

& fire codes.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 6/25/2013 (Commission Construction Auth.)

### **Significant Developments**

Maintenance is completing installation of exterior receptacles. The close coordination between PCS, FT's Operations staff, Maintenance, and Seaport Project Management paid off with many happy net locker tenants despite significant interruptions and impacts the project had on them. This will be the last report on this project.

#### **Schedule**

All work within the net lockers is complete.

# **Budget**

Project budget is on track and projected to come in about \$410,000 below authorized budget upon project close out.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

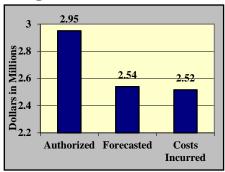
### Risks

None

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

Port Self Perform Construction

#### **Photo**







Maintenance Dredge at T-5 all

three berths and at T-91 East cruise

FIRST QUARTER REPORT, 2016

# T-5 and T-91 Maintenance Dredging

Project: E104840, E105038, U00067,

E105050,

Budget: \$4,800,000

Phase: Closeout Start: 8/14/2012

Schedule Completion: 2/28/2016

**Significant Developments** 

T-5 Maintenance Dredging was completed earlier in 2014.

T-91 East Cruise Berth: Successfully completed under-water regrading in February 2016. Project closeout is in progress. This is likely the last report on

berth.

this project.

**Schedule** 

Construction completed on schedule based on revised delayed schedule.

Budget

Project is on budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	1	3
Amount of Cos	\$937.20	\$21,327.53

Justification for COs: Mast for mounting monitoring equipment on construction barge

#### Risks

N/A

# **Budget Transfers**

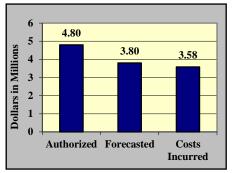
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Budget/Costs Incurred**



#### **Construction Costs**

None

#### **Photo**







# **T-18 Maintenance Dredging**

**Project: U00033 and U00231** 

Budget: \$3,216,000 Phase: Closeout Start: 2/10/2015

Schedule Completion: 2/28/2016

Design, permitting, and

construction of T-18 Maintenance Dreddging; Advertise and execute

an on-call major construction

dredging contract

#### **Project Status:**

Schedule: Within or Ahead

Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

### **Significant Developments**

Construction completed early in March 2016. Project is in closeout. This is the last report on the project.

#### **Schedule**

Project was slightly behind schedule due to a delay in permitting, however, we completed construction in early March with an extension to the permit.

# **Budget**

Project is under budget. Costs incurred does not reflect construction contract payments in progress. The Forcasted cost reflect expected final project cost at closing.

# **Change Order**

	Current Quarter	Project Total
Number of COs	1	1
Amount of Cos	\$920	\$920

Justification for COs: Disposal of unforeseen concrete column

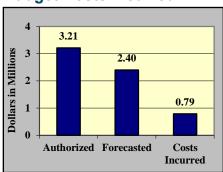
#### **Risks**

N/A

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



### **Construction Costs**

None

#### **Photo**



# **T-102 HMCC Roofs and HVAC Units Replacement**

Project: C800196 Budget: \$6,200,000 Phase: Design

Start: 9/1/2014

Scheduled Completion: 10/31/2016

Replace Corporate Center building roofs, final group (3<sup>rd</sup> phase) of rooftop HVAC units, and all rooftop gas piping. Assets are at the

end of their service lives.

end of their service rives

# **Significant Developments**

Final design completed, construction funding authorized, bids received, and construction contract executed.

#### **Schedule**

Project on schedule for start of construction in May 2016.

### **Budget**

Project currently within authorized budget.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of COs	\$0	\$0

Justification for COs: None at this time

#### Risks

Nothing significant at this time.

# **Budget Transfers**

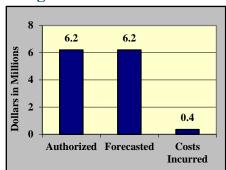
Amount	From	То
\$0		

#### **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Budget/Costs Incurred**



#### **Construction Costs**

Not applicable at this time

# **ECON. DEVELOPMENT**

# **P69 Carpet Replacement**

**Project: C800691** Budget: \$1,200,000 **Phase: Construction** Start: 7/7/2014

Schedule Completion: 9/30/2014

Replace approximately 10,200 sq. yards of carpeting on the second and third floors of the Port's

Corporate Headquarters.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: 4/25/2016 (Commission Construction Auth.)

### **Significant Developments**

The Contractor has successfully completed 100% of the contract scope. Due to an ongoing labor determination, the project close-out has been postponed. The primary concern is in regards to appropriate labor rates and application of small business involvement. Final closing documents have been received.

#### **Schedule**

The Port has submitted final documents to the State for review. Anticipated closure of the project is May of 2016.

### **Budget**

We do not anticipate any additional costs to be incurred other than internal processing soft costs.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	3
Amount of Cos	\$0	\$4,700

Justification for COs: None this quarter

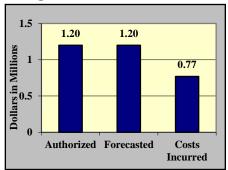
#### **Risks**

None at this time

# **Budget Transfers**

Amount	From	То
\$0		

### **Budget/Costs Incurred**



#### **Construction Costs**

# P69 Beam Rehabilitation Project

Project: C800698 Budget: \$3,024,000 Phase: Design

Start: 7/1/2014 Schedule Completion: 11/30/2016 Rehabilitate five rows of concrete roof beams supporting top of clerestory windows at P69.

# **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: 10/27/2015 *(Commission Construction Auth.)* 

### **Budget/Costs Incurred**



# Construction Costs None at this time

**Photos** 

# **Significant Developments**

Contract award to Western Ventures in progress. Scaffolding construction underway as of March 28, 2016. Full NTP for rehab work expected by mid-April.

#### Schedule

Project had a two month bid period due to building permit delay, and holiday periods in November / December. Timeline goal remains substantial completion by end of November 2016.

### **Budget**

Current approved total budget is \$3,024,000. Contractor bid at \$896,200 is 49% below Engineer Estimate of \$1,765,250. Bid was validated by bidder. Bidder confirmed responsible by staff. Current project estimate is \$2.091M, reduced from \$3,024M.

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

Contractor access during construction will restrict space and create visual impacts on third floor and second floor atrium for an estimated 7.5 months. Need to mitigate environmental impacts due to presence of lead paint / concrete silica dust / asbestos insulation behind interior flashing.

Need to hire security guard. Contractor expects 4-10 night shifts for typical work, and weekend (Saturday) for painting.

# **Budget Transfers**

Amount	From	То
\$0		_

#### **ECON. DEVELOPMENT**

# **ID Badge System Replacement**

Project: C800162 Budget: \$2,500,000 Phase: Implementation

**Start: 5/1/2012** 

Schedule Completion: 9/30/2016

Procurement and replacement of the Portwide ID Badge system including software, hardware, and

equipment.

# **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

The first phase of the new Badge System deployed on November 5, 2014. A 2<sup>nd</sup> deployment to add mobile functionality and authorized signer efficiencies is in the implementation stage.

#### **Schedule**

Prior Report: A critical project to replace the vendor providing an interface with TSA for the badging process security checks will redirect Port resources resulting in a delay of the final components of the ID Badge System Replacement project by five months.

### **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	1
Amount of Cos	\$0	\$108,497

Justification for COs: None this quarter

#### Risks

Resource availability may continue to delay the second phase mobile deliverables.

# **Budget Transfers**

Amount	From	То
\$0		

#### **Budget/Costs Incurred**



#### **Construction Costs**





# **Contractor Data System Upgrade**

Project: C800519 Budget: \$675,000 Phase: Implementation

Start: 7/1/2013

Schedule Completion: 6/30/2016

Upgrade of the Contractor Data System used by Engineering and other groups to track contracts for

construction projects.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Development is in progress.

#### **Schedule**

Good progress is being made in this development project and consistent business review, prioritization, and validation ensures we are working on the highest priority features. Resource availability due to competing priorities will delay the final deployment by four months.

## **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

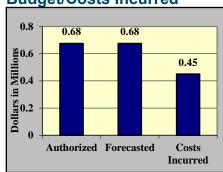
#### **Risks**

No significant risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



### **Construction Costs**

# **Construction Document Management**

Project: C800521 Budget: \$900,000 Phase: Implementation Start: 9/10/2013

Schedule Completion: 6/30/2016

Replacement of the Construction Document Management System; used by Construction Management, to accept, review, and distribute

critical documentation.

#### **Project Status:**

Schedule: Delayed Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Design and configuration in progress.

#### **Schedule**

Prior Report: Implementation is in progress but vendor has significantly underestimated work in contract resulting in a schedule delay to second quarter 2016.

#### **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	2	2
Amount of Cos	\$121,000	\$121,000

Justification for COs: 1) Original software recommendation in RFP for license type did not meet all requirements. CO initiated to purchase full licenses. Credit given for original purchase. 2) Additional requirements were identified during requirements workshops

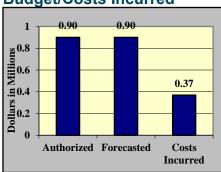
#### **Risks**

Vendor has significantly underestimated work in contract and may further delay implementation in contract disputes.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

# **Airport Voice Paging Upgrade**

Project: C800709 Budget: \$1,600,000 Phase: Planning

**Start: 3/28/2016 Schedule Completion: 5/31/2017** 

Upgrade the Voice Paging System used by Airport Operations and Airlines for customer service

announcements.

**Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Planning, design, and procurement in progress

#### **Schedule**

On schedule

### **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

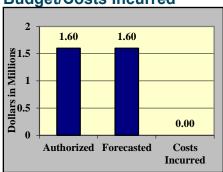
#### **Risks**

No significant risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

# **Parking System Replacement**

Project: C800728 Budget: \$5,500,000

Start: 1/6/2015

Budget: \$5,500,000 Phase: Planning

Scheduled Completion: 6/30/2017

Replacement of the Airport Main

Garage Parking System

**Project Status:** 

Schedule: Within or Ahead Budget: On or Under

Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Vendor contract completed. Planning in progress.

#### **Schedule**

On schedule

### **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

No significant risks at this time.

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**





**Project Status:** 

# Maximo Upgrade

**Project: C800746 Budget: \$1,000,000** 

**Phase: Implementation** Start: 5/10/2015

Schedule Completion: 8/31/2016

Upgrade Maximo System used by

Aviation and Maritime

Maintenance and Information & Communication Technology

Schedule: Within or Ahead

# **Significant Developments**

Project Kickoff completed. Requirements and design in progress.

#### **Schedule**

On schedule

# **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

#### **Risks**

No significant risks at this time

# **Budget Transfers**

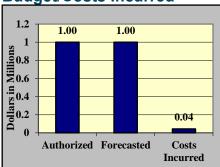
Amount	From	То
\$0		

# Budget: On or Under

Status Reset: N/A

(Commission Construction Auth.)

### **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

# **CORPORATE**





Build out of the remote data center

FIRST QUARTER REPORT, 2016

# **Data Center Operations/Business Continuity**

Project: C800748 Budget: \$1,200,000

,000 to support automated backup and

recovery

Phase: Design Start: 1/12/2016

Schedule Completion: 10/31/2016

# **Project Status:**

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Planning, design, and procurement in progress

#### **Schedule**

On schedule

# **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

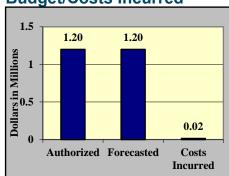
#### Risks

No significant risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



# **Construction Costs**





# **Employee Performance Management System**

Project: C800763 Budget: \$400,000 Phase: Implementation

Start: 5/17/2015

Schedule Completion: 5/31/2016

Implement the PeopleSoft e-Performance Management system to support the Port Performance

Management Program.

**Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Configuration and testing completed for a planned go-live of April 18, 2016.

#### **Schedule**

On schedule

### **Budget**

On budget

### **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

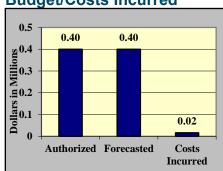
#### **Risks**

No significant risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

### **Budget/Costs Incurred**



#### **Construction Costs**





# **Airport Data Network Switch Upgrade**

**Project: C800788** Budget: \$3,000,000 **Phase: Planning** 

Start: 2/23/2016

Schedule Completion: 4/30/2017

Equipment and software upgrade for the network supporting Airport

Operations systems.

**Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Planning, design, and procurement in progress

#### **Schedule**

On schedule

## **Budget**

On budget

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

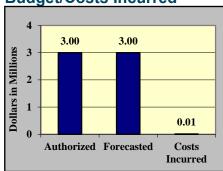
#### Risks

No significant risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

# **SeaTac Smartphone App**

Project: C800800 Budget: \$500,000 Phase: Planning

Start: 2/23/2016

Schedule Completion: 2/28/2017

Upgrade the Voice Paging System used by Airport Operations and Airlines for customer service

announcements.

**Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

# **Significant Developments**

Planning, design, and procurement in progress

### **Schedule**

On schedule

# **Budget**

On budget

# **Change Order**

	Current Quarter	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

### Risks

No significant risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

# **Budget/Costs Incurred**



#### **Construction Costs**

Not Applicable

#### **CORPORATE**

# **Airport Telecommunications Capacity Increase**

Project: C800827 Budget: \$565,000 Phase: Planning Increase of copper and fiber telecommunications capacity to meet Port and Tenant requirements

**Project Status:** 

Schedule: Within or Ahead Budget: On or Under Status Reset: N/A

(Commission Construction Auth.)

Start: 2/23/2016

Schedule Completion: 12/31/2016

# **Significant Developments**

Planning, design, and procurement in progress

#### **Schedule**

On schedule

### **Budget**

On budget

# **Change Order**

	<b>Current Quarter</b>	Project Total
Number of COs	0	0
Amount of Cos	\$0	\$0

Justification for COs: N/A

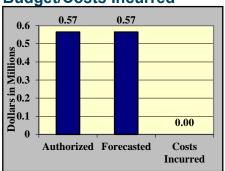
#### Risks

No significant risks at this time

# **Budget Transfers**

Amount	From	То
\$0		

### **Budget/Costs Incurred**



#### **Construction Costs**